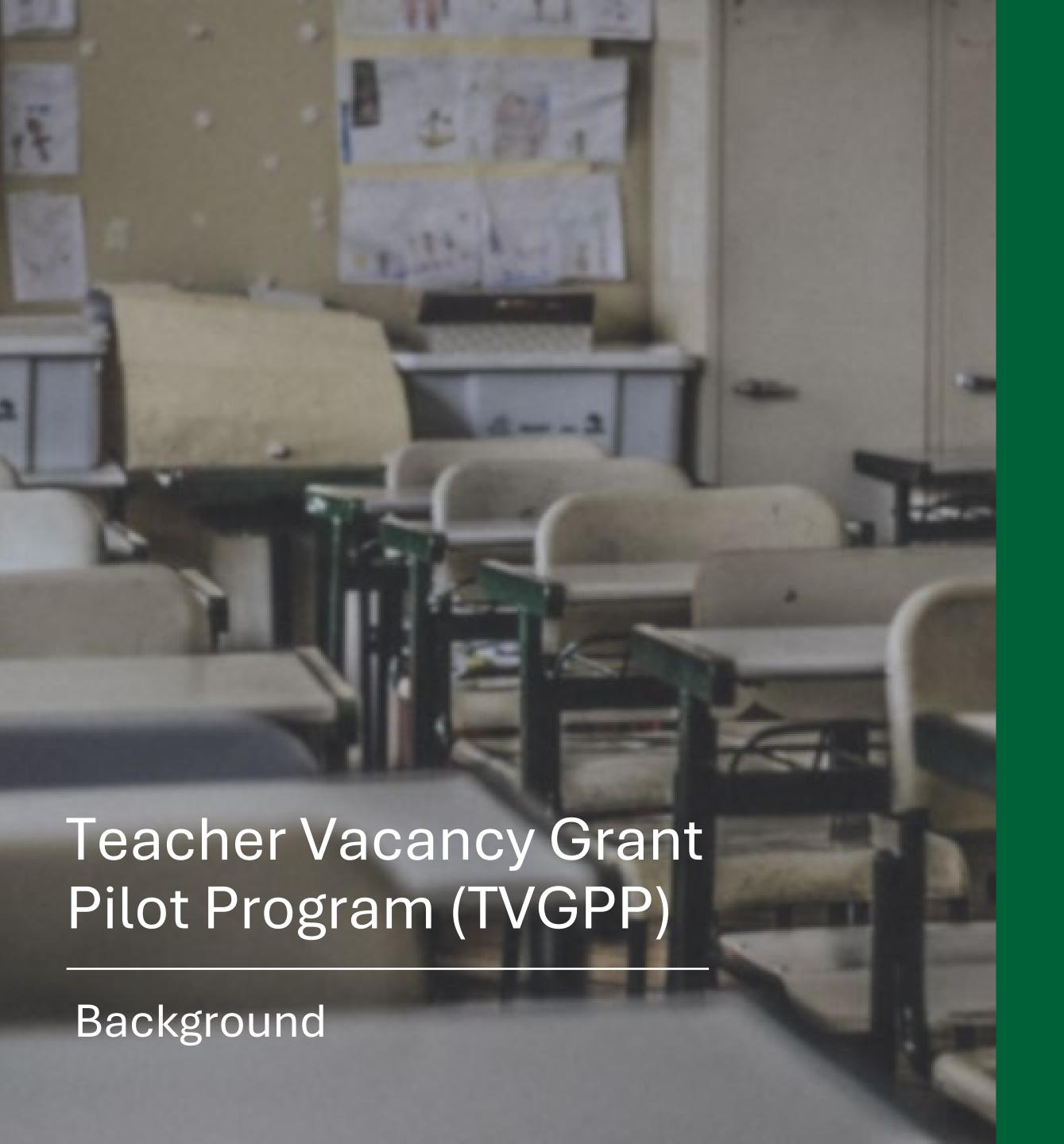


Illinois Workforce and Education Research Collaborative

PART OF THE UNIVERSITY OF ILLINOIS SYSTEM

Meg Bates, PhD
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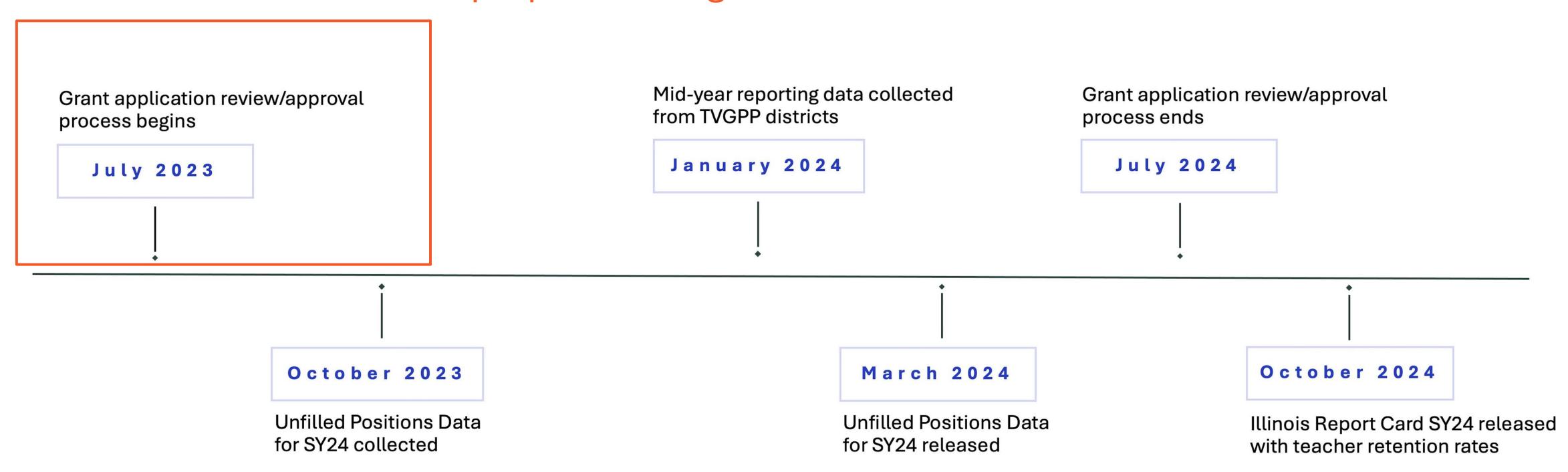


- In school year 2022-23 (SY23), 80% of the roughly 3,500 unfilled teaching positions were concentrated in 20% of districts (about 170 of 865 districts) statewide (ISBE 2023a, 2023b).
- The Teacher Vacancy Grant Pilot Program (TVGPP), a three-year initiative, was developed to support these 170 school districts that experienced the greatest challenges staffing teacher positions (Office of the Governor JB Pritzker, 2023).
- During the first year of the program (SY24), 170 TVGPP-eligible districts applied for funding, which totaled \$45 million.

Teacher Vacancy Grant Pilot Program

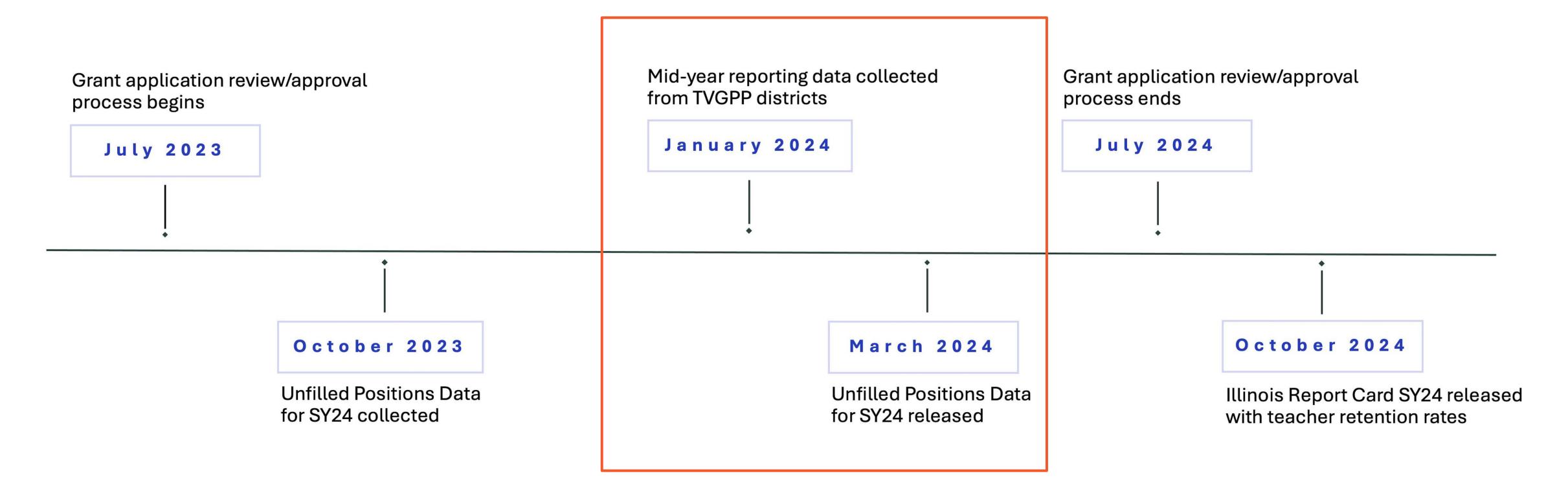
Evaluation Timeline

Study 1: Analysis of applications' narratives and proposed budgets



Teacher Vacancy Grant Pilot Program

Evaluation Timeline



Study 2: Analysis of short-term outcomes



Study 1: Research Questions



How do districts conceptualize causes of teacher shortages?

2

What do districts propose as solutions to mitigate shortages?

3

What was the

alignment
between causes
and solutions
proposed by
districts?



How do districts
allocate funding
to various
solutions?



- Oauses for vacancies across districts are complex.
- \rightarrow Districts reported, on average, 4-5 different causes for unfilled positions.



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Table 1. Frequencies of reported causes for teacher vacancies

Causes of teacher vacancies	Number of districts	Percent of districts (N = 156)
Compensation Inadequate salary/benefits	114	73.1%
Lack Qualified Teachers Limited pool of qualified applicants, in difficult-to-staff areas		
Attrition		
Neighbor Districts Loss of staff to nearby districts due to compensation or other attractions		
Working Conditions Untenable school climate, high stress, heavy workload, other factors		
Location Too rural, no housing, long commute, or other location-related issues		
Teacher Preparation Lack of partnerships with teacher preparation programs, difficulty placing student teachers		



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Loss of staff to nearby districts due to compensation or other attractions		
Working Conditions	72	46.2%
Untenable school climate, high stress, heavy workload, other factors		
Location		
Too rural, no housing, long commute, or other location-related issues		
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Neighbor Districts	90	57.7%
Loss of staff to nearby districts due to compensation or other attractions		
Working Conditions	72	46.2%
Untenable school climate, high stress, heavy workload, other factors		
Location	63	40.4%
Too rural, no housing, long commute, or other location-related issues		
Teacher Preparation		
Lack of partnerships with teacher preparation programs, difficulty		



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Location	63	40.4%
Too rural, no housing, long commute, or other location-related issues		
Teacher Preparation	42	26.9%
Lack of partnerships with teacher preparation programs, difficulty		
placing student teachers		

Table 2. Top causes for vacancies reported by rural and urban districts

Cause	Number of rural districts	Percent of rural districts (n = 92)	Cause	Number of urban districts	Percent of urban districts (n = 64)
Compensation	72	78.3%	Lack Qualified Teachers	52	81.3%
Attrition	59	64.1%	Compensation	42	65.6%
Lack Qualified Teachers	57	62.0%	Neighbor Districts	39	60.9%
Location	56	60.9%	Attrition	38	59.4%
Neighbor Districts	51	55.4%	Working Conditions	29	45.3%
Working Conditions	43	46.7%	Teacher Preparation	19	29.7%
Teacher Preparation	23	25.0%	Student Characteristics	18	28.1%



- Solutions proposed were multi-pronged.
- → Districts reported, on average, 4-5 different strategies to reduce shortages.



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Table 3. Frequencies of proposed solutions

Solutions for teacher vacancies	Number of districts	Percent of districts (N = 156)
Teacher Preparation Tuition reimbursements, student teacher & cooperating teacher payments, GYO	109	69.9%
Professional Learning Provision of induction/mentoring programs, coaching, other learning opportunities		66.7%
Special Compensation Short-term/one-time hiring bonuses, retention bonuses, other stipends		
Growth Opportunity Furnishing costs for current teachers' pursuit of additional licensure/endorsements		
Recruitment Increasing advertising budget, improving interview protocol, hiring recruitment staff		
Teacher Support Self-care programs, affinity groups, teacher/staff celebrations		
Classroom Resources – Stipends for classroom supplies		
Location – Stipends for relocation, commute, general living costs		



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Professional Learning Provision of induction/mentoring programs, coaching, other learning opportunities	104	66.7%
Special Compensation Short-term/one-time hiring bonuses, retention bonuses, other stipends	103	66.0%
Growth Opportunity Furnishing costs for current teachers' pursuit of additional licensure/endorsements		48.1%
Recruitment Increasing advertising budget, improving interview protocol, hiring recruitment staff		
Teacher Support Self-care programs, affinity groups, teacher/staff celebrations		
Classroom Resources – Stipends for classroom supplies		
Location – Stipends for relocation, commute, general living costs		20.5%



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Special Compensation Short-term/one-time hiring bonuses, retention bonuses, other stipends	103	66.0%
Growth Opportunity Furnishing costs for current teachers' pursuit of additional licensure/endorsements	75	48.1%
Recruitment Increasing advertising budget, improving interview protocol, hiring recruitment staff		
Teacher Support Self-care programs, affinity groups, teacher/staff celebrations		
Classroom Resources – Stipends for classroom supplies		
Location – Stipends for relocation, commute, general living costs		20.5%



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Provision of induction/mentoring programs, coaching, other learning opportunities	104	66.7%
Special Compensation	400	
Short-term/one-time hiring bonuses, retention bonuses, other stipends	103	66.0%
Growth Opportunity		
Furnishing costs for current teachers' pursuit of additional licensure/endorsements	75	48.1%
Recruitment		
Increasing advertising budget, improving interview protocol, hiring recruitment staff	74	47.4%
Teacher Support		
Self-care programs, affinity groups, teacher/staff celebrations	56	35.9%
Classroom Resources – Stipends for classroom supplies	48	30.8%
Location – Stipends for relocation, commute, general living costs	32	20.5%



RQ2: Solutions to mitigate teacher shortages in TVGPP districts

Solutions proposed were multi-pronged.

Self-care programs, affinity groups, teacher/staff celebrations

Location – Stipends for relocation, commute, general living costs

Classroom Resources – Stipends for classroom supplies

 (\rightarrow) Districts reported, on average, 4-5 different strategies to reduce shortages.

Table 3. Frequencies of p

Short-term/one-time hiring bonuses,

Growth Opportunity

Recruitment

Teacher Support

Solutions for teacher vacancies	
	With TVGPP funding, districts are
Teacher Preparation Tuition reimbursements, student t	investing in the education of their
Professional Learning	own staff.
Provision of induction/mentoring	
Special Compensation	

Furnishing costs for current teachers' pursuit of additional licensure/endorsements

Increasing advertising budget, improving interview protocol, hiring recruitment staff

per of districts	Percent of districts (N = 156
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103	66.0%
75	48.1%
74	47.4%
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48	30.8%
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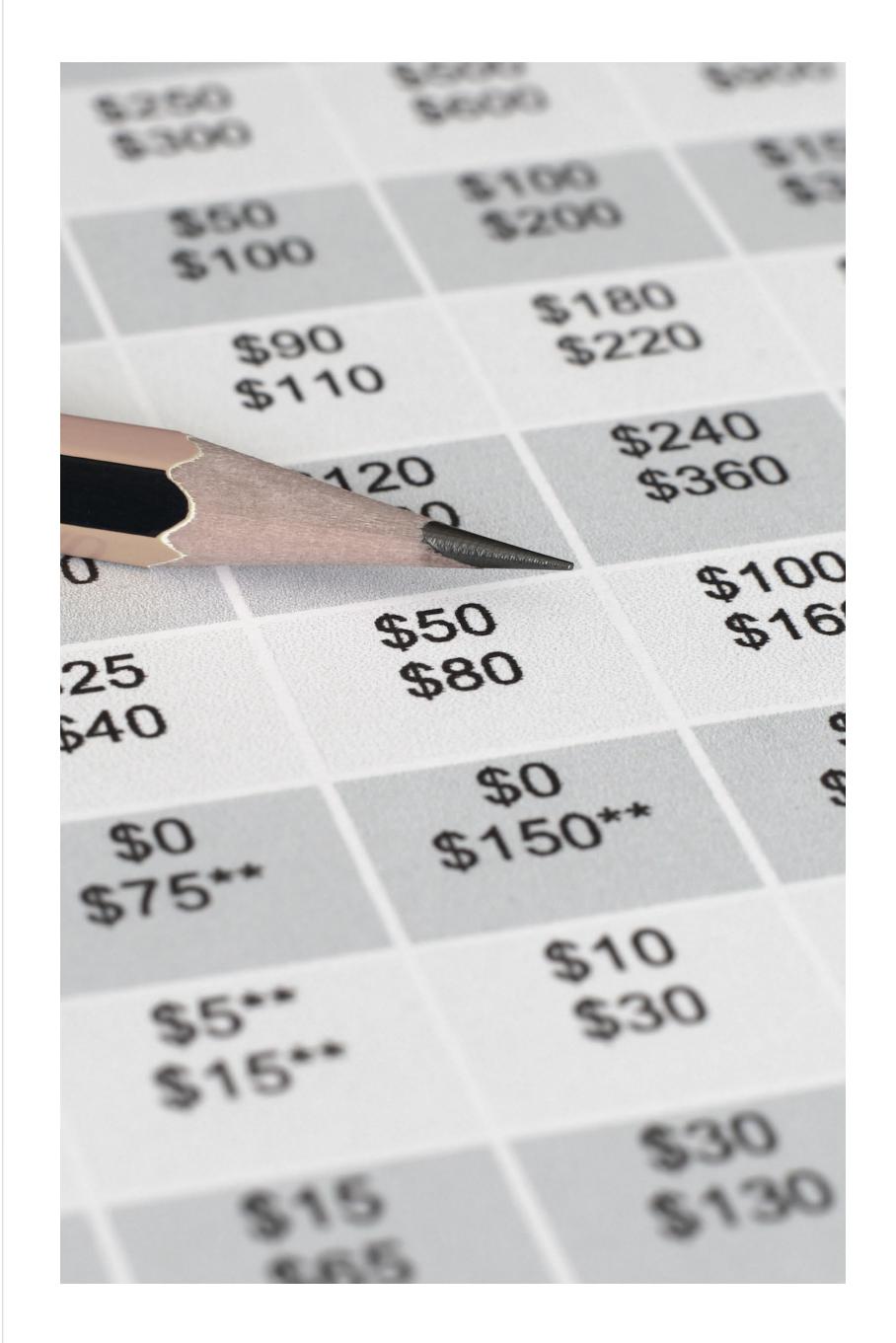
Table 4. Top solutions proposed by rural and urban districts

Solution	Number of rural districts	Percent of rural districts (n = 92)		Number of urban districts	Percent of urban districts (n = 63)
Professional Learning	65	70.7%	Teacher Preparation	50	78.1%
Teacher Preparation	59	64.1%	Special Compensation	45	70.3%
Special Compensation	58	63.0%	Recruitment	41	64.1%
Growth Opportunity	46	50.0%	Professional Learning	39	60.9%
Classroom Resources	38	41.3%	Growth Opportunity	29	45.3%
Teacher Support	36	39.1%	Teacher Support	20	31.3%
Recruitment	33	35.9%	Location	14	21.9%



- → Proposed solutions were well-aligned to causes identified.
- → Over 98% of districts proposed solutions that properly targeted recruitment, retention, or both, depending on description of causes.

RQ3: Alignment between causes and solutions in TVGPP districts



RQ4: Funding allocation
Compensation strategies

Teacher Compensation
Districts commonly used strategies focused on enhancing teacher compensation to support retention and to build pipeline of teachers to fill positions.

Coursework & Licensure
Large expenditures on
coursework and licensure,
which goes to teachers or
teacher colleges.



Table 5. Common compensation strategies

Compensation Strategy	Number of Districts Using Strategy	Total Dollars Spent on Strategy	Average Dollars Spent on Strategy (by Utilizing Districts)	Range Spent Per Individual
Coursework & Licensure Costs	116	\$8,303,108	\$71,579	



Table 5. Common compensation strategies

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Compensation Strategy	Using Strategy	Strategy	Strategy (by Utilizing Districts)	Individual
Coursework & Licensure Costs	116	\$8,303,108	\$71,579	
Non-licensed staff				\$250 – \$35,000
Licensed staff				\$840 – \$13,416



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Licensed staff				\$840 – \$13,416
Both				\$1,000 - \$15,000
Hiring Bonuses	65	\$3,000,488	\$46,161	
Signing Bonuses				\$500 – \$10,000
Relocation Stipends				\$1,500 – \$5,000
Student Loan Forgiveness				\$500 – \$5,500
Stipends for Serving as Mentors	59	\$1,171,699	\$19,859	\$167 – \$5,000



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Stipend per semester		*\$1,695,975 excluding CPS	*\$62,814 excluding CPS	\$200 – \$6,250
Stipend per year				\$500 – \$10,000
Salary per semester				\$8,400 - \$21,270

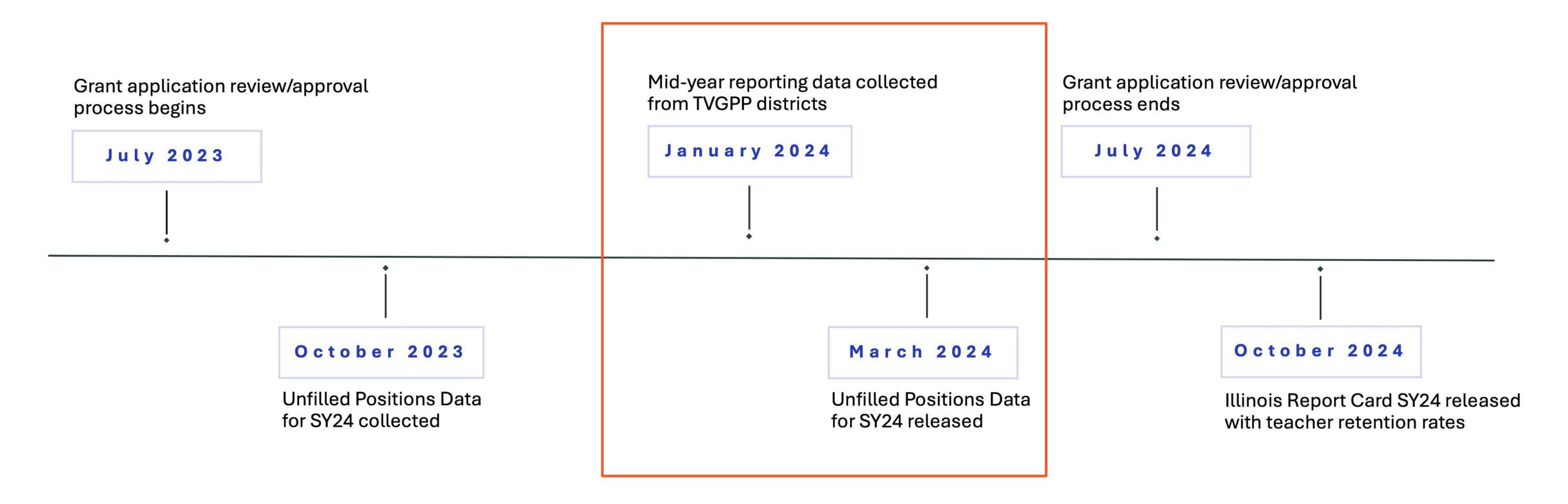


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Housing Stipends	11	\$363,995	\$33,090	\$400 – \$15,400

Teacher Vacancy Grant Pilot Program

Evaluation Timeline



Study 2: Analysis of short-term outcomes



Study 2: Research Questions

1

How many new teachers were hired in SY24 as part of TVGPP?

2

How many teachers and staff were supported by grant funds in SY24?

3

What changes in unfilled positions occurred from SY23 to SY24?



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Caveats to consider when interpreting results



Early, non-causal findings

Ambiguous temporal precedence (Johnson & Christensen, 2020) between grant applications and unfilled positions SY24.

Caveats to consider when interpreting results

Early, non-causal findings

Ambiguous temporal precedence (Johnson &

Christensen, 2020) between grant applications and unfilled positions SY24.

Grant application review/approval process begins

July 2023

Mid-year reporting data collected from TVGPP districts

January 2024

Grant application review/approval process ends

July 2024

October 2023

Unfilled Positions Data for SY24 collected

March 2024

Unfilled Positions Data for SY24 released

October 2024

Illinois Report Card SY24 released with teacher retention rates

Caveats to consider when interpreting results



Early, non-causal findings

Ambiguous temporal precedence
 (Johnson & Christensen, 2020) between grant applications and unfilled positions

 SY24.



Protracted administrative processes

• Agreement needed with teachers unions



Exogenous factors

- Declining student enrollment
- ESSER funding
- Additional revenue from other state and federal grant programs



Pathway investments take time

 Many districts invested in pathway programs for licensure and additional endorsements.



- → 132 TVGPP districts provided mid-year performance data in winter/spring 2024.
- (>) Number of new teachers hired > number of teachers who did not return.
- → Districts reported net increase of 519 teachers for SY24, or a 1% rise (percentage change).

Table 6. Comparison of new teacher hires, teachers not retained, and net changes in teaching staff

	New teacher hires		Teachers not retained		Net teaching staff		SY23 total teacher FTE
	Total	Percent	Total	Percent	Total	Percent change	
TVGPP districts	5,387	10.0%	4,868	9.1%	519	1.0%	53,746.7
(n = 132)							
Rural TVGPP districts	683	9.4%	737	10.2%	-54	-0.7%	7,245.4
(n = 79)							
Urban TVGPP districts	4,704	10.1%	4,131	8.9%		1.2%	46,501.2
(n = 53)							



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Figure 1. Total unfilled teaching positions in SY23 and SY24 across districts statewide and by non-TVGPP and TVGPP districts.

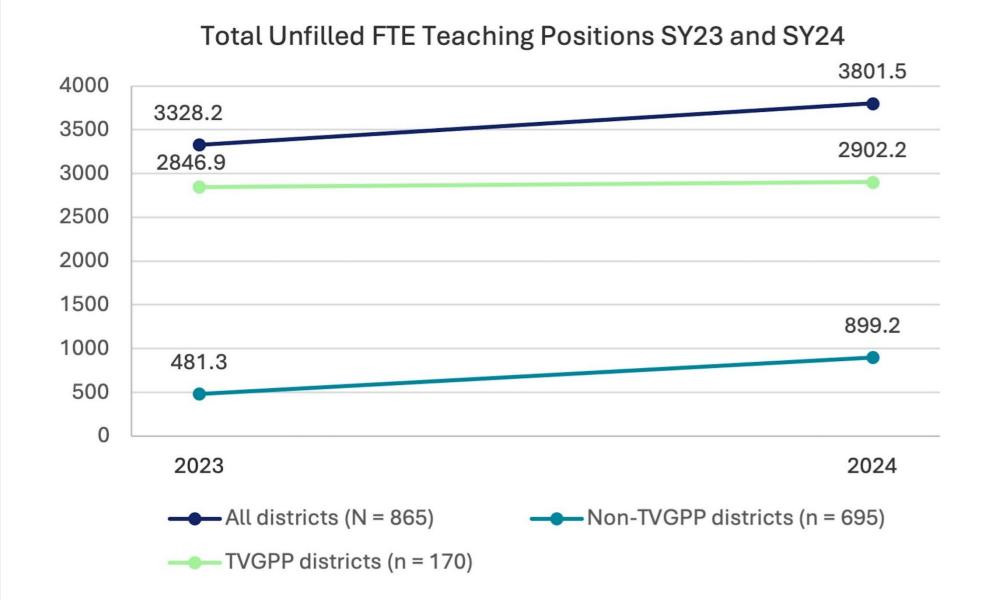




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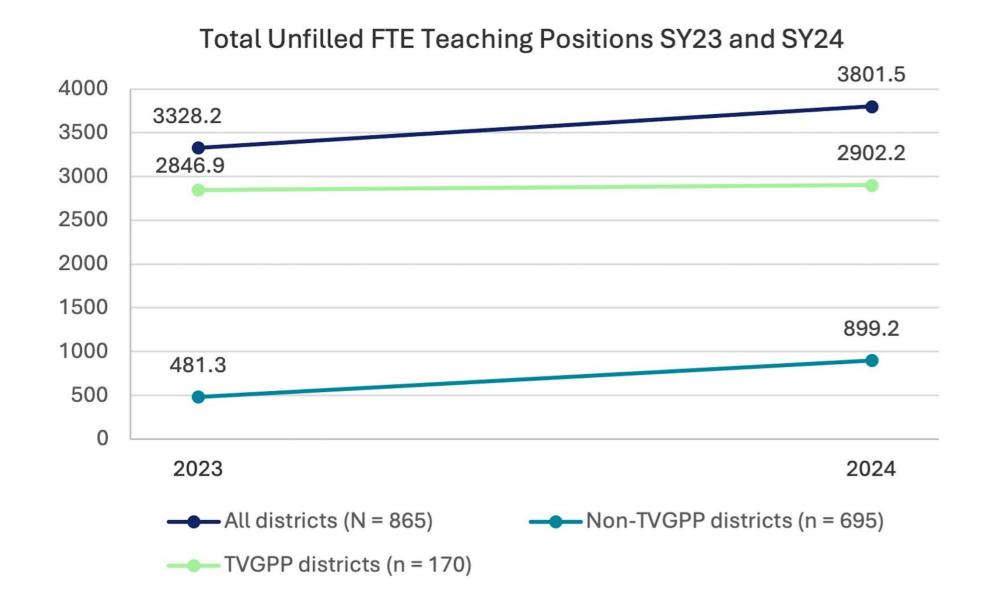
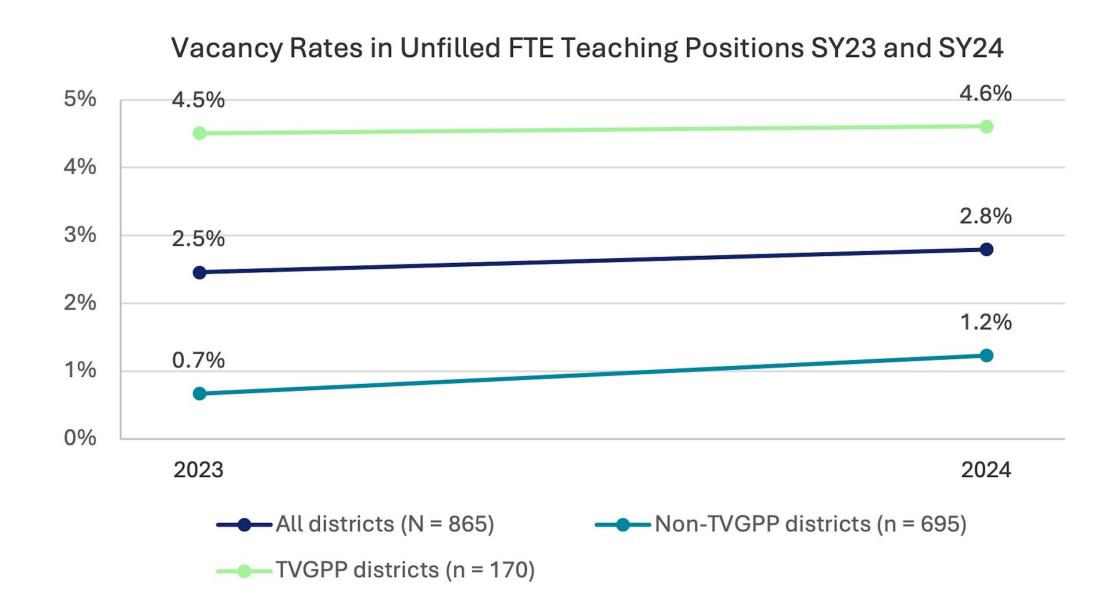


Figure 2. Vacancy rates in unfilled teaching positions in SY23 and SY24 across districts statewide and by non-TVGPP and TVGPP districts.





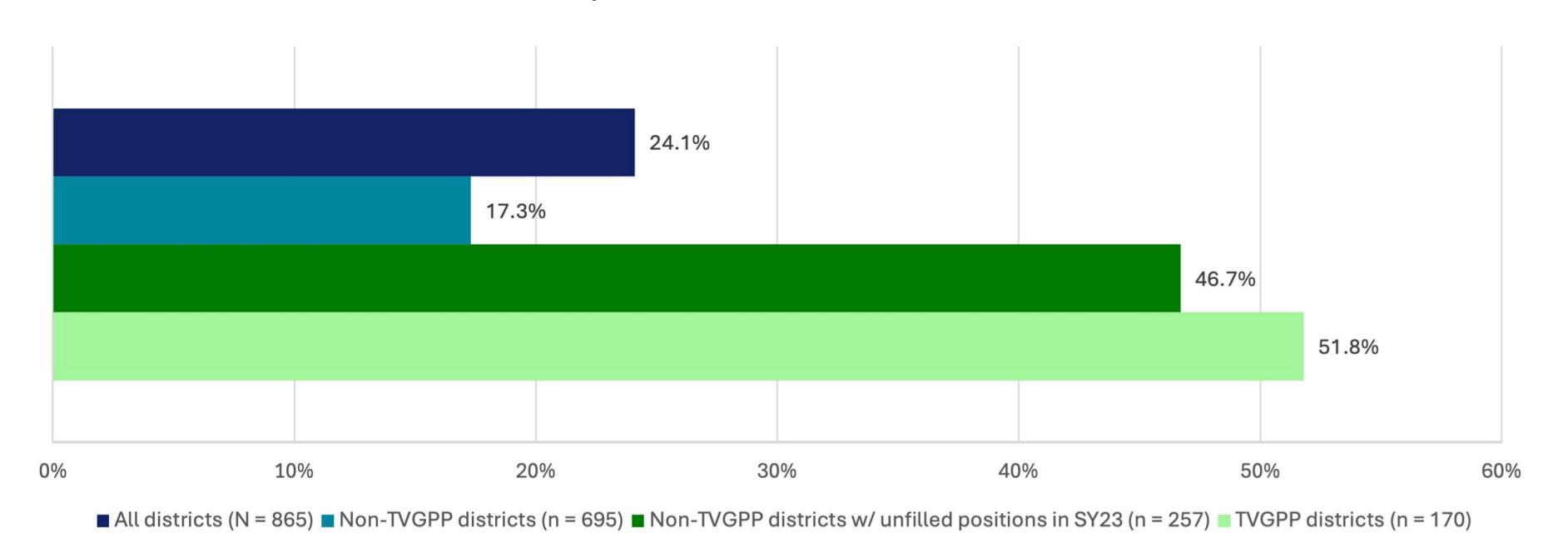
RQ3: Changes in unfilled positions from SY23 to SY24

Measure of overall change: Did unfilled positions increase, decrease, or stay the same from SY23 to SY24? (Increase = vacancies rose in SY24. Decrease = vacancies fell in SY24.)



- Measure of overall change: Did unfilled positions increase, decrease, or stay the same from SY23 to SY24? (Increase = vacancies rose in SY24. Decrease = vacancies fell in SY24.)
- How many districts saw a decrease (i.e., positive trend) in unfilled positions?

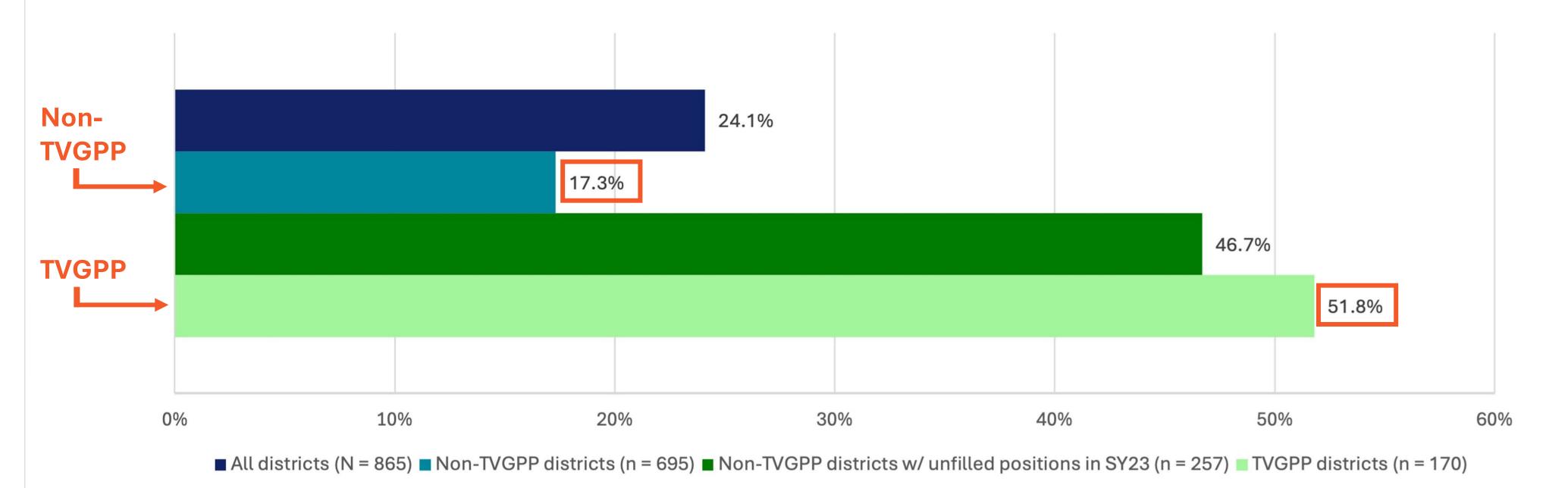
Figure 3. Comparison of districts that saw a **decrease** in unfilled teaching positions from SY23 to SY24 for districts statewide and by non-TVGPP and TVGPP districts.





- Measure of overall change: Did unfilled positions increase, decrease, or stay the same from SY23 to SY24? (Increase = vacancies rose in SY24. Decrease = vacancies fell in SY24.)
- How many districts saw a decrease (i.e., positive trend) in unfilled positions?

Figure 3. Comparison of districts that saw a **decrease** in unfilled teaching positions from SY23 to SY24 for districts statewide and by non-TVGPP and TVGPP districts.



63% of non-TVGPP

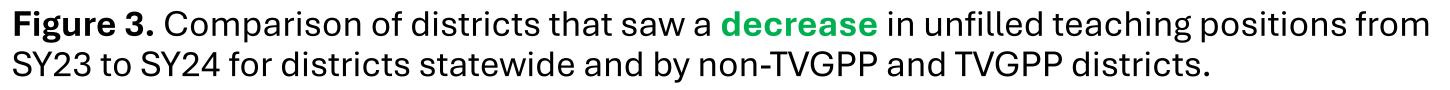


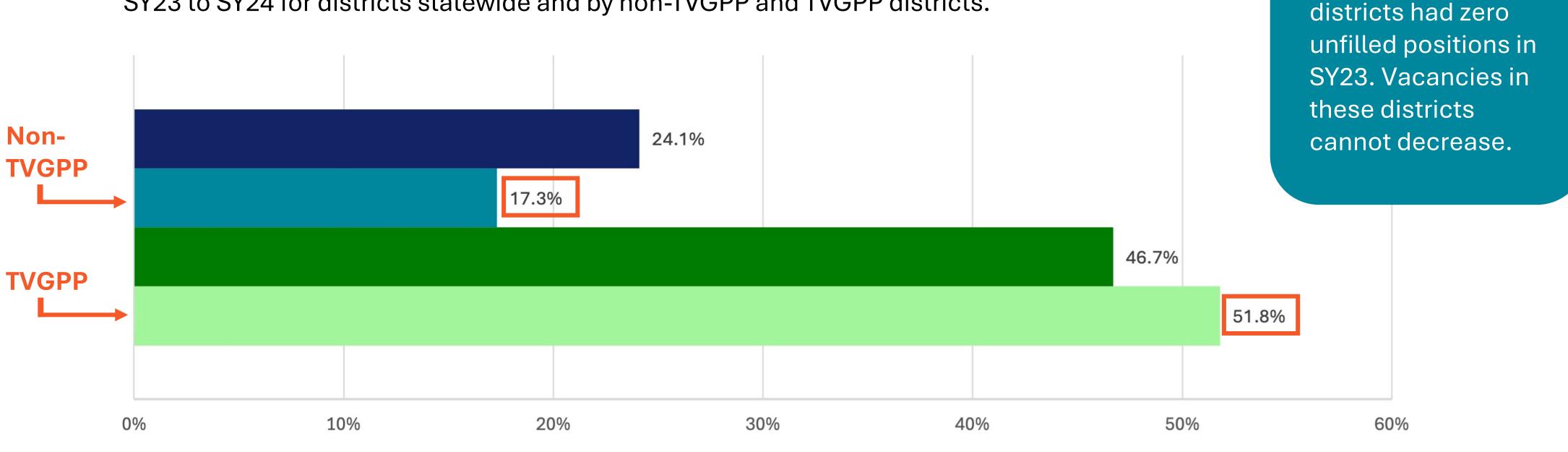
TVGPP Study 2

RQ3: Changes in unfilled positions from SY23 to SY24

Measure of overall change: Did unfilled positions increase, decrease, or stay the same from SY23 to SY24? (Increase = vacancies rose in SY24. Decrease = vacancies fell in SY24.)

How many districts saw a decrease (i.e., positive trend) in unfilled positions?





■ All districts (N = 865) ■ Non-TVGPP districts (n = 695) ■ Non-TVGPP districts w/ unfilled positions in SY23 (n = 257) ■ TVGPP districts (n = 170)

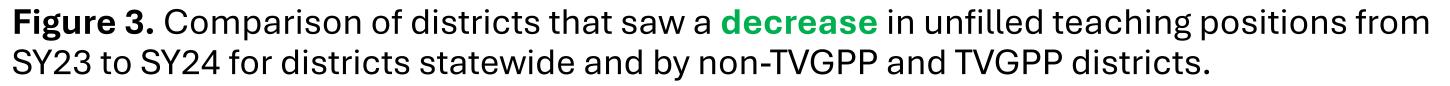
63% of non-TVGPP

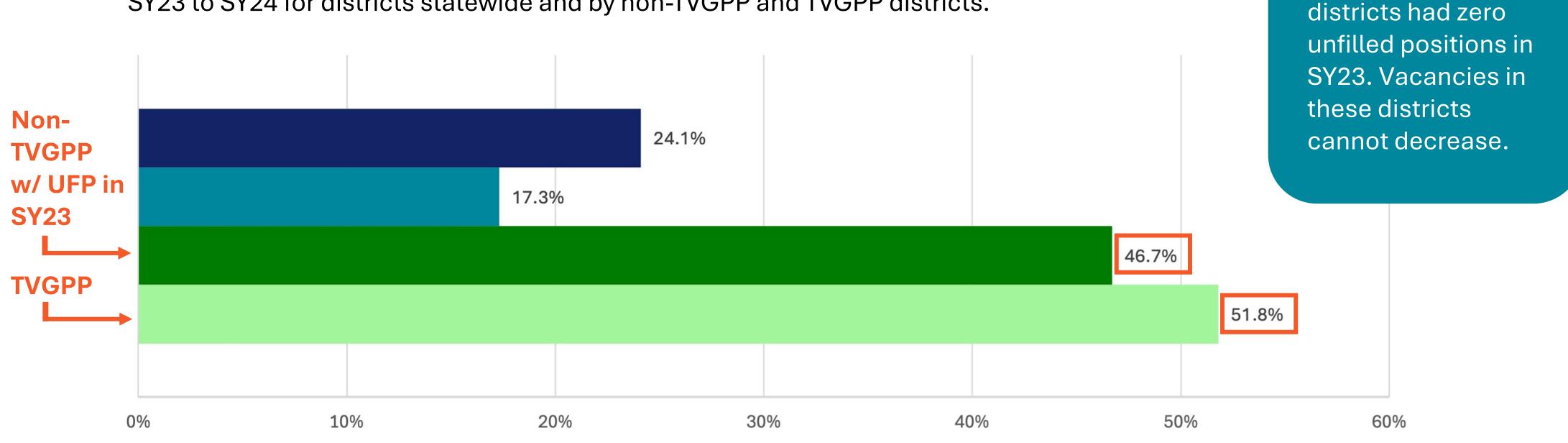


TVGPP Study 2

RQ3: Changes in unfilled positions from SY23 to SY24

- Measure of overall change: Did unfilled positions increase, decrease, or stay the same from SY23 to SY24? (Increase = vacancies rose in SY24. Decrease = vacancies fell in SY24.)
- How many districts saw a decrease (i.e., positive trend) in unfilled positions?



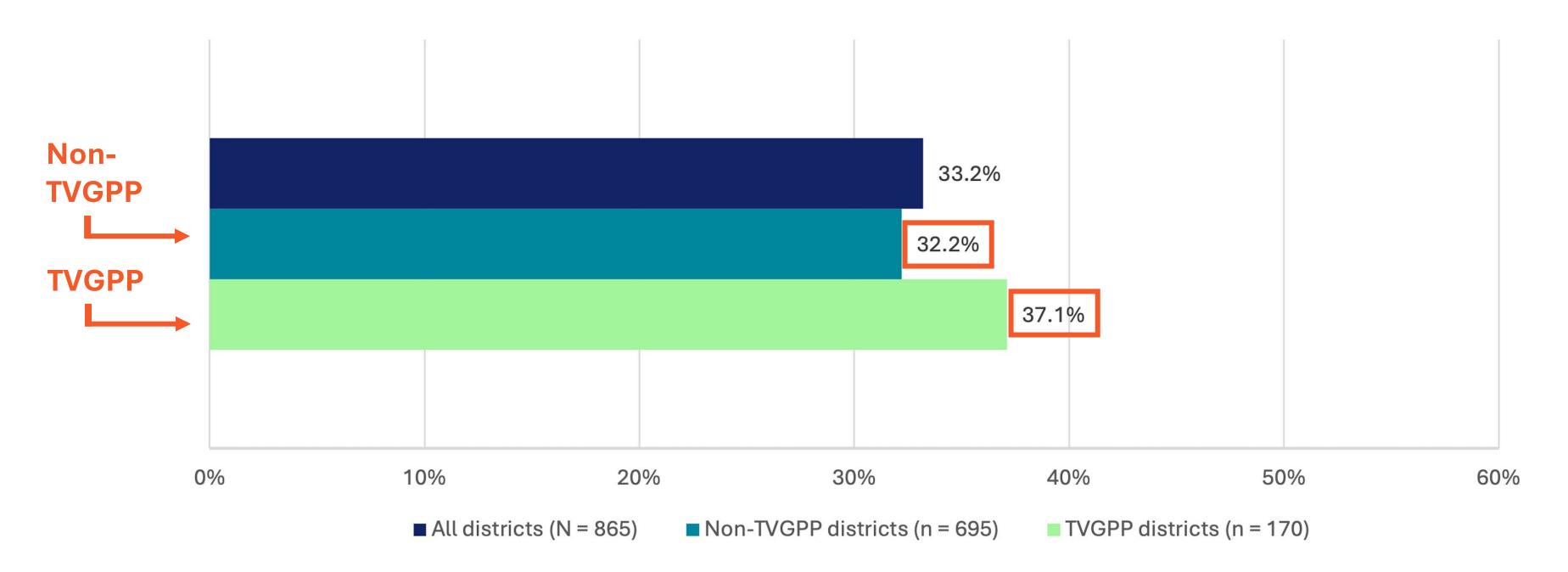


■ All districts (N = 865) ■ Non-TVGPP districts (n = 695) ■ Non-TVGPP districts w/ unfilled positions in SY23 (n = 257) ■ TVGPP districts (n = 170)



- Measure of overall change: Did unfilled positions increase, decrease, or stay the same from SY23 to SY24? (Increase = vacancies rose in SY24. Decrease = vacancies fell in SY24.)
- How many districts saw an increase (i.e., negative trend) in unfilled positions?

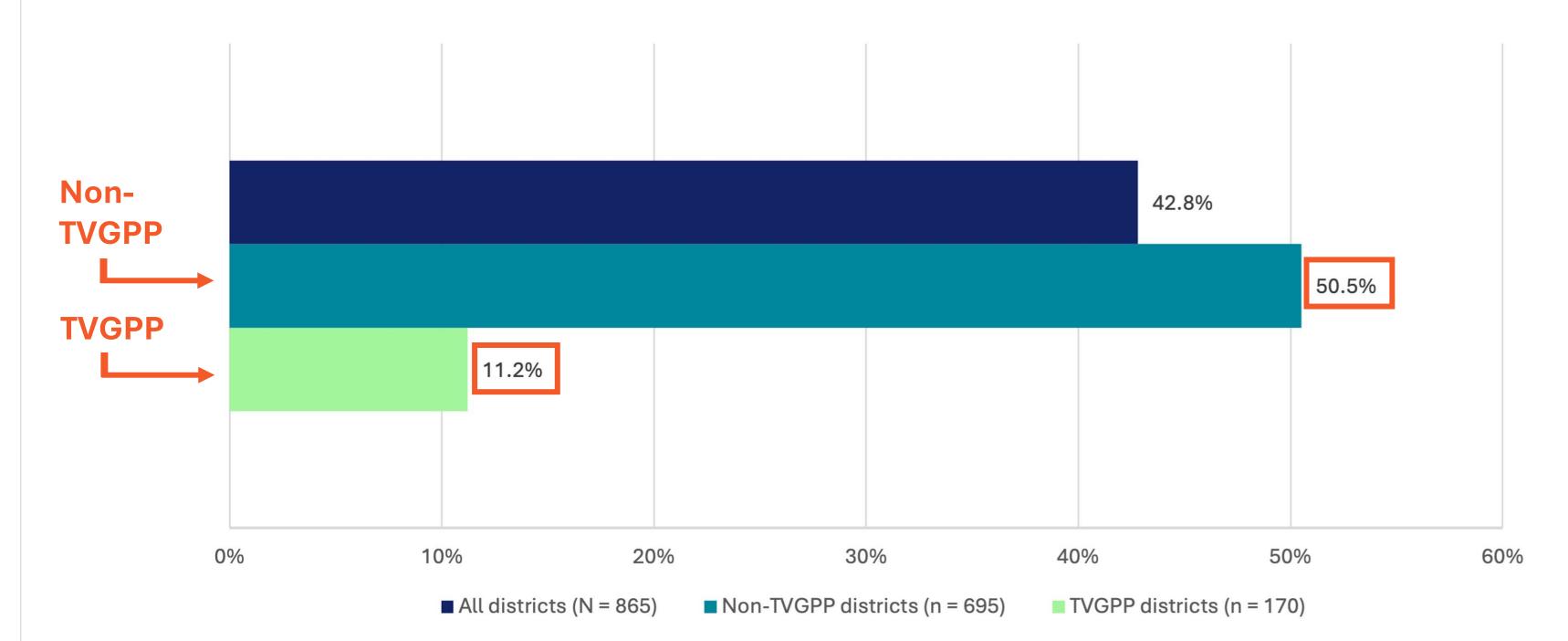
Figure 4. Comparison of districts that saw an **increase** in unfilled teaching positions from SY23 to SY24 for districts statewide and by non-TVGPP and TVGPP districts.





- Measure of overall change: Did unfilled positions increase, decrease, or stay the same from SY23 to SY24? (Increase = vacancies rose in SY24. Decrease = vacancies fell in SY24.)
- How many districts saw an no change in unfilled positions?

Figure 5. Comparison of districts that saw **no change** in unfilled teaching positions from SY23 to SY24 for districts statewide and by non-TVGPP and TVGPP districts.





RQ3: Changes in unfilled positions from SY23 to SY24

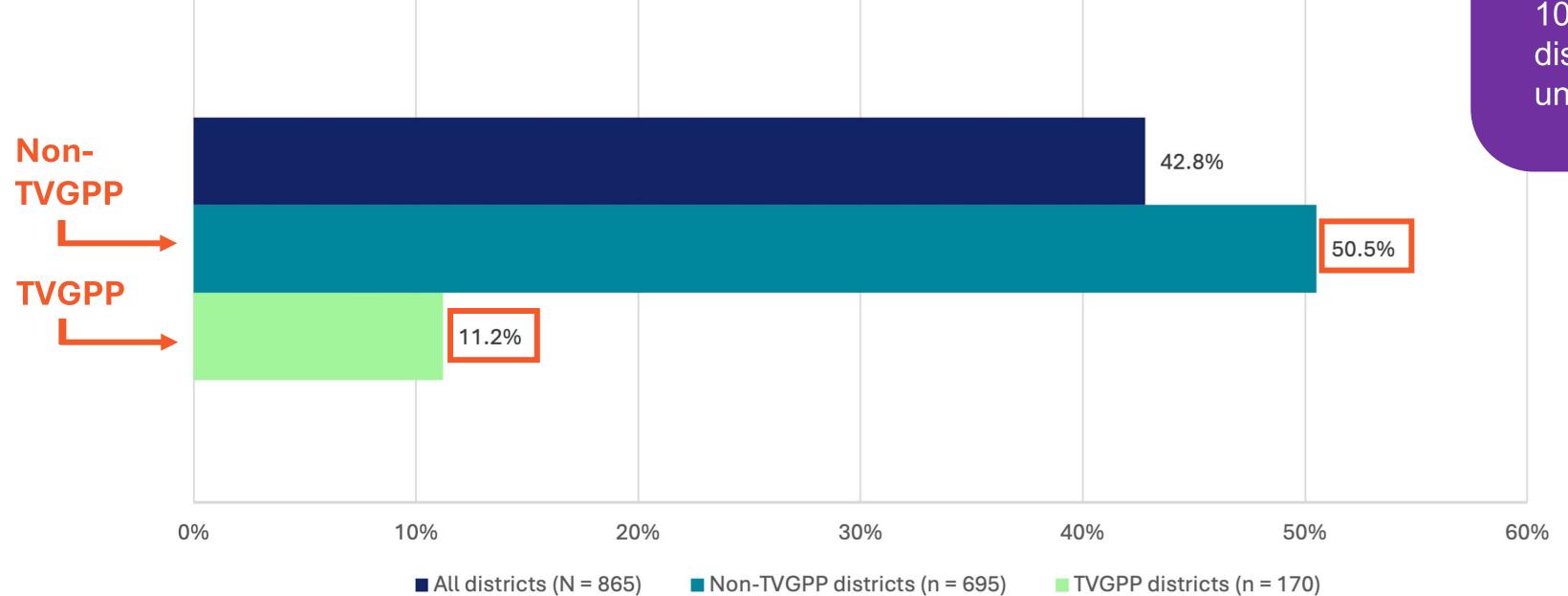
Measure of overall change: Did unfilled positions increase, decrease, or stay the same from SY23 to SY24? (Increase = vacancies rose in SY24. Decrease = vacancies fell in SY24.)

How many districts saw an no change in unfilled positions?

Figure 5. Comparison of districts that saw **no change** in unfilled teaching positions fr SY23 to SY24 for districts statewide and by non-TVGPP and TVGPP districts.

85.8% (301 districts) of these non-TVGPP districts had zero unfilled positions in SY23 & SY24.

100% (19 districts) of TVGPP districts had the same number of unfilled positions in both years.



Additional analyses and conclusions

- → Study 2 also examines impact of TVGPP funding on staff participation (from mid-year performance reports) and the extent of change in unfilled teaching positions.
- In first year, TVGPP reach appears to be wide.
 - 10,700 staff (teaching and non-teaching) participated in retention-focused programs.
 - Net increase in new teaching staff for SY24.
- → Early results show promise, but time will tell.



Thank you!





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For full reports, scan or go to https://go.illinois.edu/teachervacancypilot