

## December 2007

Illinois State Board of Education

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## FOREWORD

The Illinois State Board of Education respectfully submits this annual report to the Governor, the General Assembly, and institutions of higher education in fulfillment of the requirements of Section 2-3.11c of the School Code [105 ILCS 5/2-3.11c]. This report addresses the relative supply and demand for education staff in Illinois public schools.

Specifically, this report provides information on:

1. the relative supply and demand for teachers, administrators, and other certificated and non-certificated personnel by field, content area, and levels;
2. state and regional analyses of fields, content areas, and levels with an over/under supply of educators; and
3. projections of likely high/low demand for educators in a manner sufficient to advise the public, individuals, and institutions regarding career opportunities in education.

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## Summary of Findings

The following is a summary of the findings from the 2007 annual report on educator supply and demand.

## I. Relative Supply and Demand for Educators

## Supply Indicators

Supply includes all educational personnel available to the schools, regardless of whether they are currently employed by schools or not. Indicators of supply include: (1) personnel retained from the previous year; (2) newly certificated personnel; (3) re-entering personnel, i.e., newly hired educators with prior experience; and (4) students in the pipeline, i.e., those currently enrolled in professional preparation programs and recent program completers.
(1) Retention rates remain high. The largest supply of educators is the previous year's workforce. In 2007, 92\% of the previous year's workforce was retained in Illinois public schools ( $85 \%$ in the same position and $7 \%$ in a different position). For teachers, about $86 \%$ were retained in the same position and an additional $7 \%$ were retained in another position.
(2) There has been an increase in the number of certificates issued over the last five years. The second largest source of supply is newly certified educators. Since 2003, new certificates issued to school service personnel have increased $9 \%$ per year and those issued to administrators, $11 \%$. In the same period, new teaching certificates have increased by 10\% a year, on average. In 2007, 18,601 individuals received new teaching certificates, an increase of $7.5 \%$ over last year.
(3) The number of re-entries hired increased this year. The third major source of supply includes educators returning to the profession. After peaking in 2001, the number of re-entering educators declined 5\% a year, on average, through 2006. This year, however, re-entries increased $42 \%$, or by over 1,700 educators. The number of re-entering teachers increased $47 \%$.
(4) The quality of pipeline data has decreased dramatically. Data have not been received from all 57 institutions since 2002. Only 43 institutions reported program completer data and enrollment data in 2004, and just 39 reported in 2005. In 2006, 41 institutions reported over 12,000 program completers.

## Demand Factors

Demand refers to the need for educational personnel to fill positions. Demand factors include: (1) changes in student enrollments; and (2) workforce growth.
(1) K-12 student enrollments are expected to peak in 2008 and then begin to decline. Illinois public school enrollments have been increasing since 1990, and that overall trend is expected to continue through 2008. The overall growth in the next two years will be due to increases at the secondary level. Elementary enrollments began declining in 2004 and will continue the downward trend through 2011. Secondary enrollments will peak in 2009 and begin to decline by 2011.
(2) The downstate teacher workforce increased this year. After decreasing the previous two years, the downstate teaching force increased by $1 \%$ in 2006 and by $1.8 \%$ (or 1,900 teachers) in 2007. Chicago teacher data continues to be unreliable so the state trend cannot be determined.

## II. Over/Under-Supply of Educators

Educator shortages were analyzed in three ways: (1) over/under production of new educators; (2) unfilled positions; and (3) district ratings of supply.
(1) Overlunder production of new educators provides an indication of whether enough educators are produced by colleges and universities each year. For each subject area or position, the number of individuals receiving their first certificate in a given year is compared with the number of first-time educators hired the following year. Due to competition from private schools, industry, and other states, it is desirable to produce at least two people for every opening to ensure an adequate supply of quality applicants. The following were found for 2007:

- Areas/positions of likely under-production include: psychologist, social worker, bilingual, and speech and language pathologist.
- Areas/positions with the greatest over-production were: social science, other foreign language, health, and elementary.
(2) Unfilled positions were examined to see where regional shortages exist (i.e., where supply has not met local demand despite the relatively large number of teachers entering the workforce each year).
- Illinois school districts reported 1,450 unfilled positions on October 1, 2006. The areas or subjects with the greatest number of unfilled positions were:

| Cross categorical | 205 |
| :--- | ---: |
| Elementary (self-contained) | 138 |
| LBS I | 106 |
| Speech pathologist (non-teaching) | 97 |
| Bilingual education | 55 |

- The number of unfilled positions decreased by $\mathbf{6 \%}$ this year. In 2007, there were $\mathbf{1 , 4 5 0}$ unfilled positions reported, or 90 less than in the 2006 school year. Compared to last year, the number of instructional vacancies decreased $27 \%$ while the number of specialized positions increased 94\%.
- The vast majority of unfilled positions were in Chicago District 299 (55\%). Suburban Cook and the collar counties contained $25 \%$ of the unfilled positions while downstate only accounted for $20 \%$ of the total.
(3) District ratings of supply indicate over/under-supply from the local school district perspective. Overall, the number of districts reporting shortages decreased slightly from last year.
- For the sixth straight year, special education was at the top of the list in terms of both the number of districts reporting a shortage and the severity of the shortages reported. Of the special education categories, speech and language teacher remained in the number one spot for severity and was third in the number of districts reporting shortages. Speech Language Pathologist, a non-teaching position, remained number
two in terms of severity and moved up to second in the number of districts reporting shortages. Rank ordered by the number of districts reporting shortages, the top ten areas are:

|  | Special Ed - Cross Categorical | Districts <br> with <br> Shortage | 2007 <br> Severity <br> Index |
| :---: | :--- | ---: | :---: |
| 1 | Speech/Lang. Pathologist (non-teaching) | 352 | -503 |
| 2 | Sp1 | -557 |  |
| 3 | Special Ed - Speech \& Lang. Impaired | 328 | -558 |
| 4 | Special Ed - LBS I | 326 | -444 |
| 5 | Special Ed - Emotionally Disturbed | 321 | -485 |
| 6 | Special Ed - Specific Learning Disability | 318 | -432 |
| 7 | Foreign Language - Spanish | 257 | -345 |
| 8 | Psychologist | 249 | -353 |
| 9 | Special Ed - Other/General | 246 | -344 |
| 10 | Bilingual Education | 225 | -355 |

- For the fourth consecutive year, there were four areas where districts reported more overages than shortages: Self-Contained Elementary, Social Science, Physical Education, and English Language Arts.


## III. Projections of Likely High Demand

Projections of likely high demand areas were made in order to advise the public of future career opportunities in education. Through 2011, it is estimated that Illinois will need over 7,500 special and 36,000 regular education teachers. Historically, re-entries have filled just over $40 \%$ of teacher vacancies each year so Illinois districts will need to hire approximately 18,000 re-entries and 26,000 first-time teachers over the next four years. In that same time period, Illinois is expected to need about 3,000 administrators and 4,200 other educators.

In terms of the largest number needed, the greatest needs through 2011 are:
(a) non-instructional staff

- Social worker; elementary principal/assistant principal; speech/language pathologist; and other administrators.
(b) teachers
- Self-contained elementary; special education; English language arts; mathematics; science; social science; and physical education.

In terms of the percent of the 2007 workforce, the greatest needs through 2011 are:
(a) non-instructional staff

- Other administrator, director/assistant director, junior high principal/assistant principal; and social worker.
(b) teachers
- Miscellaneous vocational; health occupations; alternative education; bilingual; Spanish; other foreign language; and special education.


## I. Relative Supply and Demand for Educators Supply Indicators

Supply, in its broadest sense, includes all educational personnel available to the schools, regardless of whether or not they are currently employed within the school system. This section provides information on various indicators of supply, including: (1) personnel retained from the previous year; (2) newly certified individuals; (3) re-entering personnel (i.e., newly hired educators who had prior experience); and (4) students in the pipeline (i.e., recent program completers).

## Personnel Retained from the Previous Year

The largest supply of educators is the previous year's workforce. The total educator workforce includes teachers, administrators, school service personnel, and other certified staff. As shown in Table 1, $85 \%$ of the 2006 educational workforce was employed in the same position in 2007. An additional $7 \%$ were retained in Illinois public schools, but in a different position. Thus, $92 \%$ of the 2006 workforce was still in Illinois public schools in 2007. The average retention rate over the last seven years is $92.5 \%$ ( $87 \%$ in the same position and $5 \%$ in another position).

Table 1: Retention by Position: 2006 vs. 2007

| Position | $\begin{gathered} \text { Total FT } \\ 2006 \\ \hline \end{gathered}$ | Retained in 2007 |  |  | Retained in 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | In Same Position | In Different Position | Total | $\begin{gathered} \text { In } \\ \text { Same } \\ \text { Position } \end{gathered}$ | In Different Position | Total |
| Administrative | 9,335 | 75\% | 14\% | 89\% | 75\% | 15\% | 90\% |
| Instructional | 127,130 | 86\% | 7\% | 92\% | 88\% | 4\% | 91\% |
| Other Certified Staff | 5,156 | 67\% | 25\% | 91\% | 68\% | 22\% | 90\% |
| School Service Personnel | 10,401 | 91\% | 2\% | 93\% | 89\% | 3\% | 92\% |
| All Educators | 152,022 | 85\% | 7\% | 92\% | 86\% | 5\% | 91\% |

## Newly Certified Educators

The second largest source of supply is newly certified educators. In Illinois, the number of new certificates issued is counted annually according to the fiscal year (i.e., July 1 to June 30). In order to be considered as supply for the 2006-07 school year, teachers had to be certified in the previous fiscal year (i.e., July 2005 to June 2006).

In the last five years, the total number of new instructional certificates issued increased by 10\% a year, total school service personnel certificates have increased $9 \%$, and total administrative certificates have increased 11\% (see Table 2). In contrast, the number of substitute certificates issued has decreased by an average of $8 \%$.

Since 2003, the number of new teaching certificates has increased 10\% a year, while the number of individuals receiving them has increased, on average, $11 \%$ (from 12,314 in 2003 to 18,601 in 2007).

The most significant change, however, has been the increase in the number of Type-10 Special Teaching certificates issued over the last four years. Since 2003, the number of Type-10 certificates issued has increased 30\% a year. The second largest increase was in Early Childhood certificates which increased 14\% a year.

| Table 2: New Certificates Issued |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type |  | 2003 | 2004 | 2005 | 2006 | 2007 | Avg Change |
| 3 | Elementary | 7,634 | 8,333 | 9,373 | 9,858 | 10,174 | 8\% |
| 4 | Early Childhood | 766 | 887 | 1,042 | 1,096 | 1,280 | 14\% |
| 9 | Secondary | 5,622 | 6,218 | 6,729 | 7,028 | 7,223 | 7\% |
| 10 | Special Teaching | 1,286 | 1,640 | 2,267 | 2,963 | 3,642 | 30\% |
| Total Instructional |  | 15,308 | 17,078 | 19,411 | 20,945 | 22,319 | 10\% |
| 73 | School Service Personnel | 967 | 1,185 | 1,204 | 1,227 | 1,359 | 9\% |
| 74 | Provisional SSP | 40 | 43 | 60 | 24 | 20 | -7\% |
| Total SSP |  | 1,007 | 1,228 | 1,264 | 1,251 | 1,379 | 9\% |
| 75 | Administrative | 1,745 | 2,236 | 2,280 | 2,382 | 2,642 | 11\% |
| 76 | Provisional Admin. | 17 | 21 | 32 | 20 | 16 | 5\% |
| Total Administrative |  | 1,762 | 2,257 | 2,312 | 2,402 | 2,658 | 11\% |
| 39 | Substitute | 17,540 | 14,582 | 12,630 | 12,463 | 12,355 | -8\% |

Provisional teaching certificates are issued to individuals that hold an equivalent certificate from another state but lack one or more of Illinois requirements (e.g., testing). An increase in the number of provisional certificates issued would indicate Illinois is attracting teachers from other states. In the past, when a provisional certificate was converted, the certificate number stayed the same and the provisional information was lost. Due to changes in certificate coding in 2005, the number of provisional certificates issued and the number converted into regular teaching certificates can now be tracked.

In 2007, over 2,600 provisional teaching certificates were issued, an increase of $8 \%$ over the previous year. Of those, over $85 \%(2,251)$ were converted into regular teaching instructional certificates and $15 \%$ were still pending at the end of the fiscal year. Only three provisional certificates expired in fiscal year 2007. (See Table 3)

Table 3: Provisional Certificates Issued in 2007

| Type |  | Certificate Status |  |  | Total Issued |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Converted to Regular | $\begin{gathered} \hline \text { Still } \\ \text { Pending } \end{gathered}$ | Expired |  |
|  | Provisional Early Childhood | 152 | 23 | 1 | 176 |
| 30 | Provisional Elementary | 943 | 131 |  | 1,074 |
| 31 | Provisional High School | 666 | 155 | 2 | 823 |
| 33 | Provisional Special Teaching | 490 | 100 |  | 590 |
|  | Total Provisional | 2,251 | 409 | 3 | 2,663 |

## Re-entering Personnel

Educators returning to the profession are the third largest source of supply. In addition to being an important source of new hires, the number of re-entries is an important indicator of another facet of supply- the reserve pool. While the vast majority of re-entries are teachers (over 4,000 a year), there are also nearly 200 administrators and over 400 other educators that return to Illinois public schools each year.

Between 1997 and 2001, the number of re-entering educators increased $89 \%$ from a low of 3,172 to 5,993 . After peaking in 2001, the number hired decreased about $5 \%$ a year, on average, through 2006. In 2006, there were 4,099 re-entries hired, a decrease of $6 \%$ (or 253 ) from 2005 . The overall decrease in 2006 was primarily due to a corresponding $6 \%$ drop in the number of teachers hired.

This year, however, there was a dramatic reversal in the trend. In 2007, the number of re-entering educators increased $42 \%$. The large increase was mostly due to the large number of re-entering teachers hired. There were 5,075 re-entering teachers hired, an increase of $47 \%$ (or 1,631 teachers) over last year, and the largest number hired since 2001 (see Table 4.). The large increase in the number of re-entries hired this year indicates Illinois has a fairly robust reserve pool of teachers.

| Position | $\begin{gathered} \text { Total FT } \\ 2007 \\ \hline \end{gathered}$ | Re-entries |  | Change from 06 |
| :---: | :---: | :---: | :---: | :---: |
|  |  | N | \%-FT |  |
| Administrative | 8,881 | 184 | 2\% | -1\% |
| Instructional | 129,068 | 5,075 | 4\% | 47\% |
| Other Certified Staff | 4,776 | 122 | 3\% | -12\% |
| School Service Personnel | 11,011 | 454 | 4\% | 37\% |
| All Educators | 153,736 | 5,835 | 4\% | 42\% |

## Students in the Pipeline

Students currently enrolled in Illinois professional preparation programs are the best indicator of future supply. Tracking enrollment trends in both teacher preparation and alternative routes to certification should indicate whether the educator supply is likely to increase or decrease in the next three to four years. Students who have recently completed an approved education program in Illinois (i.e., program completers) are the best indicator of the potential number of new teachers.

Fifty-six institutions reported nearly 14,000 program completers in 2002, an 11\% increase over the previous year. However, that was the last year that data were received from all teacher preparation programs (see Table 5.). Only 48 of the 57 education programs reported data in 2003 and only 43 reported data in 2004. The worst return rate was in 2005 when only 39 institutions reported data. Although fewer institutions reported data in 2005, the number of program completers reported increased by nearly $4 \%$ from the previous year (from 10,054 to 10,463 ). In 2006, over 12,000 program completers were reported from 41 institutions, an increase of $18 \%$ over the previous year.

|  | 1999 | 2000 | 2001 | 2002 | 2003* | 2004* | 2005* | 2006* |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Early Childhood | 638 | 638 | 584 | 621 | 560 | 467 | 365 | 460 |
| Elementary | 3,953 | 3,715 | 4,243 | 4,453 | 4,218 | 3,312 | 3,558 | 3,803 |
| Secondary Programs | 2,228 | 2,882 | 2,506 | 2,719 | 2,363 | 2,361 | 2,012 | 2,327 |
| K-12 Programs | 854 | 788 | 948 | 1,065 | 1,075 | 932 | 1,078 | 1,177 |
| Special Education Programs | 1,495 | 1,322 | 1,889 | 1,770 | 963 | 666 | 851 | 908 |
| School Service Personnel | 528 | 677 | 508 | 555 | 843 | 553 | 636 | 755 |
| Administrative Programs | 1,180 | 1,179 | 1,760 | 1,659 | 1,607 | 898 | 1,453 | 1,682 |
| Alternative Certification | 0 | 0 | 66 | 1,092 | 214 | 106 | 221 | 251 |
| Other | 0 | 0 | 0 | 0 | 251 | 759 | 262 | 943 |
| Total: | 10,876 | 11,201 | 12,504 | 13,934 | 12,094 | 10,054 | 10,436 | 12,306 |

## Demand Factors

Demand refers to the need for educational personnel to fill positions. This section presents information on the various factors of demand, including changing student enrollment patterns and changes in the teacher and administrator workforce.

Data in this section were obtained from two sources: the 2007 Public School Enrollment Projection Report, and the 2006-07 Teacher Service Record (TSR). The TSR contains employment data on all certified Illinois public school personnel and is collected each fall by the Illinois State Board of Education. In 2002, Chicago District 299 filed in the same format as the rest of the state for the first time. As a result, thousands of positions and assignments in Chicago changed codes. In 2004, dozens of TSR position and assignment codes changed for the whole state. Thus, the reader must use extreme care in interpreting trends based on TSR staffing data from the last five years.

The most current file that could be used for this study contains data from the 2006-07 school year. Where abbreviated, data from 2005-06 are referred to as "2006" and data from the 2006-07 school year are referred to as "2007." For comparative purposes, 2007 is considered the "current year" and 2006, the previous year.

## Changes in Student Enrollments

At the aggregate level, there is a direct relationship between student enrollment and demand for educators. Illinois public school enrollments have been increasing since school year 1990, and that trend is expected to continue through school year 2008 (Illinois State Board of Education, 2007). All of the growth, however, will be at the secondary level, which will increase the demand for high school teachers.

The K-12 Illinois public school enrollment for school year 2007 was $2,034,297$, which is approximately 700 students more than last year. As can be seen in Table 6, the increase in secondary enrollment was just slightly larger than the decline in elementary enrollment. Total K-12 enrollments are expected to peak in 2008 and then decline for the next three years by an average of 8,000 students per year. In 2011, there will be about 4,500 more students in grades 9-12 than there were in 2007, and there will be about 23,000 students less in grades K-8.

TABLE 6: Enrollment Projections through School Year 2011

|  | 2006 | 2007 |  |  | School Year 2011 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Annual Change |  | Projected <br> Enrollment | Change from 07 |  |
|  |  |  | N | \% |  | N | \% |
| Elementary | 1,407,285 | 1,401,387 | $(5,898)$ | -0.4\% | 1,378,458 | $(22,929)$ | -1.6\% |
| Secondary | 626,344 | 632,910 | 6,566 | 1.0\% | 637,458 | 4,548 | 0.7\% |
| TOTAL | 2,033,629 | 2,034,297 | 668 | 0.0\% | 2,015,916 | $(18,381)$ | -0.9\% |

As can be seen in Figures 1 and 2, it is expected that secondary enrollments will increase for the next two years, peak in 2009, and begin to decrease by 2011. On the other hand, elementary enrollments peaked in 2003, and will continue to decline for the next four years.

Secondary enrollments in 2007 were 632,910, an increase of nearly 6,600 students or 1\% over last year (see Figure 1). In the last four years, secondary enrollments have increased by nearly 47,000 students, or by $2 \%$ a year, on average. Prior to 1999-00, however, the five-year average growth rate was only $0.4 \%$, and enrollments decreased in two of those years (1997-98 and 1998-99). Over the next four years, secondary enrollments are expected to continue growing, but at a decreasing rate (i.e., 0.2\% a year). They are expected to peak in 2009 at nearly 645,000 and by 2011 begin to decline by $1 \%$ a year.


As Figure 2 shows, elementary enrollments peaked in 2003 at about 1,425,000, capping a 15 year growth trend. For the last four years, however, they have decreased by nearly 6,000 (or $-0.4 \%$ ) a year. The downward trend is expected to continue for the next four years, with $\mathrm{K}-8$ enrollments declining by nearly 23,000 students. If this trend continues, by 2011, K-8 enrollments will be close to the level they were back in 1998. The decrease in elementary enrollments is believed to be due to the decrease in the number of live births, which peaked in 1990.

Figure 2: Elementary Enrollments (K-8)


Statewide enrollment patterns indicate that either class size or demand for teachers will increase at the secondary level. Conversely, at the elementary level, demand for teachers or class size is likely to decrease slightly.

## Workforce Growth

## Total Educator Workforce

Since 1991, the educational workforce has increased in response to growth in student enrollments and increases in educational spending. Prior to 2002, the teacher workforce increased, on average, by over 2,500 teachers a year (or $2.1 \%$ ), while the administrator workforce grew by $3.7 \%$, or over 300 administrators a year. However, in 2002, there was virtually no growth in the educator workforce. The total educator workforce remained under 150,000 which was virtually the same size as the previous year. That plateau appears to be an anomaly because in 2003, the total full-time educator workforce increased by $2.5 \%$ (or nearly 3,700 ), to a historical high of nearly 153,000 full-time staff.

It was expected that the growth trend would continue in 2004, albeit at a much slower pace due to shrinking district budgets. Instead, the total educator workforce decreased by over 5\%, largely due to a decrease in the teacher workforce. However, in 2004 the Teacher Service Record underwent an extensive revision of its position and assignment codes. More specifically, 16 of the old position codes (40\%) were eliminated and nine new codes were added. Some of the positions eliminated were subsumed, in whole or in part, by the new categories. As a result, the 2004 data are not comparable to previous years and are not included in trend analyses.

The total number of educators reported in 2007 was 153,736, an increase of $1.1 \%$ (or 1,714 educators) over last year. As shown in Table 7, the overall increase in educators corresponds to a $1.5 \%$ increase over the number of teachers reported in 2006. The number of School Service Personnel increased by nearly $6 \%$, while there were decreases in both Administrators (-4.9\%) and Other Certified Staff (-7.4\%) this year.

| TABLE 7: Educator Workforce Growth Rates |  |  |  |
| :---: | :---: | :---: | :---: |
| Administrators <br> Teachers <br> Other Certified Staff <br> School Service Personnel |  | Change From 2006 |  |
|  | 2007 FT | N | \% |
|  | 8,881 | -454 | -4.9\% |
|  | 129,068 | 1,938 | 1.5\% |
|  | 4,776 | -380 | -7.4\% |
|  | 11,011 | 610 | 5.9\% |
| Total Workforce | 153,736 | 1,714 | 1.1\% |

Changes in the teacher and administrator categories are discussed in more detail below.

## Administrator Workforce Growth

The total number of full-time administrators employed in Illinois public schools for school year 2007 was 8,881 , a decrease of 454 administrators (or, 4.9\%) over last year's total (see Table 8). While the number of full-time administrators increased $3 \%$ downstate, there was a $39 \%$ decrease in the number of full-time administrators reported in Chicago. It is impossible to determine a trend, however, due to changes in the data collection methodology over the last five years. In 2002, Chicago's administrative force nearly doubled due to their reclassification of positions rather than an increase in the actual number of administrators employed. Some 600 teachers were reclassified in 2002 as assistant principals, administrative assistants, and assistant directors. Then in 2004, there were major changes in the position codes for the entire state.

TABLE 8: Administrator Workforce Growth Rates

| 1996-97 | State |  | Downstate |  | Chicago |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FT | Change | FT | Change | FT | Change |
|  | 7,705 |  |  |  |  |  |
| 1997-98 | 7,872 | 2.2\% | 6,936 |  | 936 |  |
| 1998-99 | 8,100 | 2.9\% | 7,113 | 2.6\% | 987 | 5.4\% |
| 1999-00 | 8,315 | 2.7\% | 7,299 | 2.6\% | 1,016 | 2.9\% |
| 2000-01 | 8,551 | 2.8\% | 7,492 | 2.6\% | 1,059 | 4.2\% |
| 2001-02* | 9,411 | 10.1\% | 7,569 | 1.0\% | 1,842 | 73.9\% |
| 2002-03 | 9,438 | 0.3\% | 7,656 | 1.1\% | 1,782 | -3.3\% |
| 2003-04** | 9,263 | -1.9\% | 7,647 | -0.1\% | 1,616 | -9.3\% |
| 2004-05 | 9,252 | -0.1\% | 7,618 | -0.4\% | 1,634 | 1.1\% |
| 2005-06 | 9,335 | 0.9\% | 7,658 | 0.5\% | 1,677 | 2.6\% |
| 2006-07 | 8,881 | -4.9\% | 7,865 | 2.7\% | 1,016 | -39.4\% |

*Chicago used TSR codes for the first time and under-reported teachers in 2002. **TSR assignment and position codes changed significantly in 2004.

## Teacher Workforce Growth

In 2007, Illinois public schools employed over 129,000 full-time teachers, an increase of 1.5\% over last year (see Table 9.). The number of full-time teachers increased $1.8 \%$ downstate while the increase in Chicago was negligible (0.2\%).

Table 9: Teacher Workforce Growth Rates

|  | Sta |  | Down | tate | Chi | go |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total-FT | Growth | Total-FT | Growth | Total-FT | Growth |
| 1988-89 | 102,542 |  | 80,696 |  | 21,846 |  |
| 1989-90 | 103,577 | 1.0\% | 81,240 | 0.7\% | 22,337 | 2.2\% |
| 1990-91 | 105,993 | 2.3\% | 83,234 | 2.5\% | 22,759 | 1.9\% |
| 1991-92 | 107,482 | 1.4\% | 84,837 | 1.9\% | 22,645 | -0.5\% |
| 1992-93 | 108,670 | 1.1\% | 85,208 | 0.4\% | 23,462 | 3.6\% |
| 1993-94 | 108,118 | -0.5\% | 86,220 | 1.2\% | 21,898 | -6.7\% |
| 1994-95 | 110,104 | 1.8\% | 87,592 | 1.6\% | 22,512 | 2.8\% |
| 1995-96 | 112,853 | 2.5\% | 89,820 | 2.5\% | 23,033 | 2.3\% |
| 1996-97 | 115,644 | 2.5\% | 92,121 | 2.6\% | 23,523 | 2.1\% |
| 1997-98 | 118,091 | 2.1\% | 94,622 | 2.7\% | 23,469 | -0.2\% |
| 1998-99 | 121,179 | 2.6\% | 97,540 | 3.1\% | 23,639 | 0.7\% |
| 1999-00 | 124,279 | 2.6\% | 100,711 | 3.3\% | 23,568 | -0.3\% |
| 2000-01 | 127,323 | 2.4\% | 103,247 | 2.5\% | 24,076 | 2.2\% |
| 2001-02* | 127,408 | 0.1\% | 105,190 | 1.9\% | 22,218 | -7.7\% |
| 2002-03 | 130,773 | 2.6\% | 106,189 | 0.9\% | 24,584 | 10.6\% |
| 2003-04** | 122,040 | -6.7\% | 104,148 | -1.9\% | 17,892 | -27.2\% |
| 2004-05 | 128,497 | 5.3\% | 103,953 | -0.2\% | 24,544 | 37.2\% |
| 2005-06 | 127,130 | -1.1\% | 104,967 | 1.0\% | 22,163 | -9.7\% |
| 2006-07 | 129,068 | 1.5\% | 106,866 | 1.8\% | 22,202 | 0.2\% |
| ${ }_{*} \times$ TSR assignment and position codes changed significantly as did Chicago's definition of full-time teacher. |  |  |  |  |  |  |

In the ten years prior to 2002, the total number of full-time teachers in Illinois increased by an average of 1.9\% a year. In that time, the full-time teaching force grew from 105,993 in 1990-91, to 127,323 in 2001, and it increased every year except school year 1994, when the total employed dropped about 550 due to a decrease in Chicago of more than 1,500 teachers.

In the five years prior to 2002, the increase was even more dramatic-the workforce increased by an average rate of $2.4 \%$, or about 3,000 teachers a year. In that time, the downstate teaching force increased an average of $2.8 \%$ while Chicago's force grew about 1\% a year. Then in 2004, after 15 years of steady growth, the downstate teaching force decreased nearly $2 \%$ or just over 2,000 teachers. After a very small decrease in 2005, the downstate teaching force increased by over 1,000 teachers, or $1 \%$, in 2006. This year the upward trend continued with the biggest increase since 2002. In 2007, nearly 107,000 teachers were employed downstate, an increase of 1,900 teachers or 1.8\%.

There have been dramatic changes in the number of full-time teachers reported by Chicago over the last eight years. As can be seen in Figure 3, these swings have become even more dramatic in the last three years. Decreases in 2002 and 2004 were followed by even bigger increases in 2003 and 2005. More specifically, an $8 \%$ decline in 2002 was followed by an $11 \%$ increase in 2003, and a $27 \%$ decrease in 2004 was followed by a $37 \%$ increase in 2005. It is apparent from the large rebounds in subsequent years, that Chicago most likely under-reported the number of full-time teachers in both 2002 and 2004. Between 1999 and 2007, the average number of full-time teachers reported by Chicago was 22,765 . If the 2004 anomaly is excluded, the average increases to 23,373 .

In 2007, Chicago reported 22,202 full-time teachers which was virtually the same as the number reported in 2006.

Figure 3: Chicago Full Time Teacher Workforce


## II. Over/Under Supply of Educators

This chapter presents information on the relative over- and under-supply of teachers and administrators in Illinois. The first section provides data on areas in which institutions may be producing too many or too few educators. In the second section, the unfilled position data are used to identify regional shortages, i.e., where supply has not met local demand. The third section presents district ratings of the supply of applicants for their vacancies.

## Over/Under Production of New Educators

In order to be able to say whether there is an over- or under-supply of educators, it is necessary to first determine whether or not enough educators are being produced each year. While an undersupply would definitely indicate an area of educator shortage, the converse is not necessarily true. For example, while there is an abundance of Administrative and Guidance Counselor credentials issued each year, many districts still find it difficult to fill vacancies in those positions.

Table 10 below, compares the number of individuals receiving their first certificate in fiscal year 2006 with the number of first-time educators hired in the 2006-07 school year. Like last year, all positions and subject areas produced more newly-certified individuals than first-time hires in 2007.

| Administrative* <br> Instructional | $\begin{array}{\|c\|} \hline \text { First Certs } \\ \text { Issued } \\ \text { FY06 } \\ \hline \end{array}$ | First Timers Hired 2007 | Over/Under Production |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | A - B | Ratio |
|  | 2,382 | 774 | 1,608 | 3.1 |
|  |  |  |  |  |
| Art | 573 | 98 | 475 | 5.8 |
| Bilingual | 289 | 161 | 128 | 1.8 |
| Early Childhood | 953 | 162 | 791 | 5.9 |
| Elementary | 9,858 | 1,585 | 8,273 | 6.2 |
| English Lang. Arts | 4,270 | 723 | 3,547 | 5.9 |
| Foreign Lang-Other | 224 | 24 | 200 | 9.3 |
| Foreign Lang-Spanish | 703 | 120 | 583 | 5.9 |
| Health | 318 | 35 | 283 | 9.1 |
| Math | 1,572 | 536 | 1,036 | 2.9 |
| Music | 569 | 174 | 395 | 3.3 |
| Physical Education | 871 | 297 | 574 | 2.9 |
| Science | 1,588 | 393 | 1,195 | 4.0 |
| Social Science | 4,824 | 319 | 4,505 | 15.1 |
| Special Education | 1,582 | 795 | 787 | 2.0 |
| School Serv Personnel |  |  |  |  |
| Guidance Counselor | 439 | 104 | 335 | 4.2 |
| Nurse | 75 | 23 | 52 | 3.3 |
| Psychologist | 154 | 93 | 61 | 1.7 |
| Social Worker | 307 | 177 | 130 | 1.7 |
| Speech \& Language | 252 | 135 | 117 | 1.9 |

When looked at as a ratio of the number certified over the number hired (i.e., $A / B$ ), the areas and positions with the greatest over-production were: social science, other foreign language, health, and elementary teachers. Due to competition from private schools and industry, it is desirable to produce at least two people for every opening to ensure an adequate supply of quality applicants for Illinois
public schools. In 2005, ten areas failed to meet this 2:1 criterion. Production has increased since then and in 2007, there were only four areas and two of those were very close (speech/language pathologist at 1.9 and bilingual at 1.8). The areas and positions with the greatest under-production were: psychologist, social worker, bilingual, and speech/language pathologist. The production of special education teachers continues to be a concern. Even though they met the criterion this year, the ratio for the previous four years has been under 2:1

## Regional Shortages: Unfilled Positions

Each year the Illinois State Board of Education collects information from school districts on positions not filled as of October 1. Unfilled positions refer to positions that were budgeted by districts for the school year but were not filled because of reasons such as the lack of qualified applicants. They are the bottom line in the supply-demand equation because they show where supply has not met demand at the local level-regardless of the number of new teachers produced at the state level.

The last such survey of unfilled positions was completed as of October 1, 2006, where Illinois public schools reported a total of 1,450 unfilled positions, about 90 less than reported in the previous year (see Figure 4). Compared to last year, the number of instructional vacancies decreased $27 \%$ while the number of specialized positions nearly doubled. The areas with the greatest number of unfilled positions in the 2007 school year were:

| Cross categorical | 205 |
| :--- | ---: |
| Elementary (self-contained) | 138 |
| LBS I | 106 |
| Speech pathologist (non-teaching) | 97 |
| Bilingual education | 55 |

For the complete list of unfilled positions by subject area, see Appendix B.
Figure 3: Unfilled Positions by Type [1997-2007]


Prior to the 2001 school year, the big concern was the rate at which the number of unfilled positions was growing. Between 1996 and 2001, the total number of unfilled positions increased $90 \%$, from 1,387 to 2,637 . In the subsequent four years, however, there was a significant reversal in that trend. After the peak in 2001, the total number of unfilled positions decreased by $52 \%$ or by $16 \%$ a year, on average to a low of 1,266 in 2005.

In 2006, however, the trend reversed as the number of unfilled positions increased by 22\%. The number of instructional vacancies $(1,263)$ increased $37 \%$ while the number of specialized positions (264) decreased $21 \%$. While there were only 13 administrative positions unfilled in 2006, it was $44 \%$ more than the previous year. In 2007, 14 administrative positions were reported unfilled.

Because they make up the vast majority of the unfilled positions, the pattern of teacher vacancies tends to closely mirror the trend for total number of unfilled positions. The number of teacher vacancies doubled between 1997 and 2001, from 1,120 to 2,225. In the subsequent four years, however, the number of teaching vacancies reported dropped $58 \%$. Since the number of unfilled positions is dependent on a district's budget, the decrease in the number of unfilled positions may be a temporary phenomenon caused by budget deficits over the last four years.

Because they show where supply has not met demand, unfilled positions are perhaps the best indicator of regional shortages. As in years past, the vast majority ( 798 , or $55 \%$ ) of the unfilled positions were in Chicago District 299 which is $4 \%$ less than in 2005. There were 363 unfilled positions (or 25\%) reported in the suburban Cook and collar counties, which is about the same proportion as the last three years. Downstate there were 288 unfilled positions (20\%), which is the same proportion as last year. Although the downstate unfilled positions have increased significantly since 2004, they still do not constitute a significant percentage of the total downstate teaching force.

## District Ratings of Over/Under Supply

On the Unfilled Positions Survey, districts were asked to rate the supply of applicants for 48 positions on a five-point scale from Severe Under-Supply ( -2 ) to Severe Over-Supply (+2). If the district was unable to accurately gauge the supply for a position (e.g., did not have any openings in the last 2-3 years or did not have it in their district), they were asked to mark Not Applicable (N/A).

The data were analyzed in two ways to determine the positions with the greatest shortage of qualified applicants. The first indicator computed was the number of districts rating the position as a "shortage" area, i.e., either severe under-supply ( -2 ) or under-supply ( -1 ). The second indicator calculated was the Severity Index which was derived by summing the ratings. Since under-supply ratings are negative, the lower the total, the greater the shortage.

For the sixth straight year, special education topped the list in terms of both severity and the number of districts reporting shortages (see Table 11). Of the special education categories, Speech and Language (both teaching and non-teaching) retained the top two spots in terms of severity, but had less districts reporting shortages than the area of Cross Categorical. A new special education position, LBS-I, was fifth in severity and fourth in the number of districts reporting shortages.

Positions with the largest increases in the number of districts reporting shortages were: Psychologist Education (11\%), and LBS I (9\%).

|  |  | Severity Index | Districts with Shortage | $\begin{aligned} & \text { Change } \\ & \text { from } \\ & 2006 \\ & \hline \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
| 1 | Special Ed - Speech \& Lang. Impaired | -558 | 328 | -8\% |
| 2 | Speech/Lang. Pathologist (non-teaching) | -557 | 331 | 3\% |
| 3 | Special Ed - Cross Categorical | -503 | 352 | -3\% |
| 4 | Special Ed - Emotionally Disturbed | -485 | 321 | -2\% |
| 5 | Special Ed-LBS I | -444 | 326 | 9\% |
| 6 | Special Ed - Specific Learning Disability | -432 | 318 | 1\% |
| 7 | Bilingual Education | -355 | 225 | -2\% |
| 8 | Psychologist | -353 | 249 | 11\% |
| 9 | Foreign Language - Spanish | -345 | 257 | -6\% |
| 10 | Special Ed - Other/General | -344 | 246 | 0\% |
| 11 | Mathematics | -321 | 288 | -11\% |
| 12 | Librarian/Media Specialist | -316 | 231 | -6\% |

As in years past, there were only four positions where districts reported more overages than shortages and thus, had a positive Severity Index this year. The four positions were the same as the last three years: Self-contained elementary, social science, physical education, and English language arts. For a complete list of the positions and their respective ratings see Appendix C.

## III. Projections of Likely High Demand

This section presents data on the future need for educators in Illinois elementary and secondary schools. As was done last year, the projections are based on the average number of new educators hired between 2000 and 2007. As was stated earlier, new educators consist of both re-entering and first-time staff.

The same method was used to project demand for teachers and other educators, but the procedure for projecting the need for administrators varied slightly. First, the definition of new administrators includes administrators that were teachers the previous year since the vast majority of new administrators come from the teaching ranks. Second, data on new administrators was not available in 2000, so the last six years of data were used to project administrator demand. Appendix D shows the projected number needed and the relative need for the various categories of educators. Because of the reclassification of positions and assignments, the 2004 data were not used to project teacher demand.

The findings that follow are presented in terms of: (1) the largest number of educators needed over the next four years, and more importantly, (2) the greatest relative need for educators defined as the total number needed over the next four years divided by the number employed in 2007 (i.e., percent of the 2007 workforce).

Largest number needed: It is estimated that Illinois will need about 11,000 new teachers a year or 44,000 first-time and re-entering teachers through 2011. The projected number needed through 2011 is about 130 teachers less per year than last year's projections. During the next four years, Illinois public schools will need over 7,500 special education teachers and over 36,000 regular teachers. Through 2011, it is estimated that Illinois will also need over 3,000 administrators and about 4,200 other educators. The categories with the largest number of educators needed through 2011 are:

| Rank | Non-Instructional Staff | Number <br> Needed |
| ---: | :--- | ---: |
| 1 | Social Worker | 1,070 |
| 2 | Elementary Principal/Asst. | 977 |
| 3 | Speech/Lang. Pathologist | 850 |
| 4 | Other Administrators | 702 |
| 5 | Guidance Counselor | 616 |
|  |  | Number |
| Rank | Instructional Staff/Teachers | Needed |
| 1 | Self-Contained Elementary | 13,730 |
| 2 | Special Education | 7,659 |
| 3 | English Language Arts | 4,535 |
| 4 | Mathematics | 2,846 |
| 5 | Science | 2,517 |
| 6 | Social Science | 2,052 |
| 7 | Physical Education | 1,907 |
| 8 | Music | 1,306 |
| 9 | Bilingual | 1,226 |
| 10 | Foreign Lang.- Spanish | 945 |

Greatest relative need: As mentioned earlier, relative need speaks to capacity, or how much of the current workforce is going to be needed over the next four years. The categories with the greatest relative need through 2011 are:

| Rank | Non-Instructional Staff | \% of 2007 <br> Workforce |
| ---: | :--- | ---: |
| 1 | Other Administrator | $57 \%$ |
| 2 | Director/Asst. | $42 \%$ |
| 3 | Jr. High Principal/Asst. | $41 \%$ |
| 4 | Social Worker | $36 \%$ |
|  |  |  |
| Rank | Instructional Staff/Teachers | Workforce |
| 1 | Other Subject/Program | $87 \%$ |
| 2 | Voc/Tech Misc. | $52 \%$ |
| 3 | Health Occupations | $46 \%$ |
| 4 | Alternative Education | $42 \%$ |
| 5 | Bilingual Education | $42 \%$ |
| 6 | Foreign Lang.- Spanish | $41 \%$ |
| 7 | Foreign Lang.- Other | $40 \%$ |
| 8 | Special Education | $40 \%$ |

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# Definition of Terms 

## SUPPLY

| Endorsements: | A credential on a certificate indicating the educator has met the minimum <br> requirements for that assignment. These counts may be duplicates as one <br> person can hold an unlimited number of certificates or endorsements. |
| :--- | :--- |
| New Supply: | The number of newly certified individuals in a fiscal year (July 1 to June 30). |
| Pipeline: | A source of future educator supply consisting of students enrolled in <br> professional preparation programs in Illinois and current program completers <br> who have not yet received certification. |
| Program | In Illinois, a person who has met all the requirements of a state-approved <br> teacher preparation program. Program requirements vary widely between <br> completer: |

## DEMAND

| Attrition: | An educator who was employed in an Illinois public school in the previous year <br> but not in the current year. |
| :--- | :--- |
| Educator: | For the purposes of this study, educators are personnel employed in Illinois <br> public schools in one of the following four categories: administrators, teachers, <br> school service personnel, or other certified staff. |
| Eligible to Retire: | An educator who is at least 55 years old and has 20 years of experience or <br> more. |
| Full-Time: | An indicator of educator status defined by two TSR fields: Months Employed <br> and Full-Time Equivalent (FTE). The definition for full-time status is: \{Months <br> Employed > 8 and FTE > 99\%\%. |
| First-Time: | A newly hired educator with one year of experience or less. This status is <br> calculated from the TSR data field "total years of experience." The definition is: <br> \{experience is less than or equal to one year\}. |
| Re-entry: | A newly hired educator who has more than one year of teaching experience but <br> was not employed in an Illinois public school the prior year. |
| Retention: | An educator who was employed in both the previous and current year. In order <br> to reduce confusion, both part-time and full-time personnel are included in the <br> calculation (e.g., a part-timer could be retained the next year as a full-timer). |
| Unfilled Positions:Number of budgeted positions (in full-time equivalent) reported unfilled as of <br> December 1 by each Illinois public school district on the Unfilled Positions |  |
| Survey. |  |

## Appendices

## Appendix A: Retention and Attrition by Position

| TSR | Position | 2006 FT |  |  | Retained |  | 2007 FT | Change From 06 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Left Education |  | In Same Position | In <br> Different <br> Position |  |  |  |
|  |  |  | N | \% |  |  |  | N | \% |
| 01 | Regional Superintendent | 41 | 2 | 5\% | 38 | 1 | 44 | 3 | 7\% |
| 02 | Asst. Regional Superintendent | 34 | 1 | 3\% | 29 | 4 | 37 | 3 | 9\% |
| 03 | District Superintendent | 800 | 83 | 10\% | 709 | 8 | 813 | 13 | 2\% |
| 04 | Administrative Assistant | 94 | 2 | 2\% | 72 | 20 | 89 | -5 | -5\% |
| 05 | Asst. District Superintendent | 436 | 85 | 19\% | 290 | 61 | 371 | -65 | -15\% |
| 06 | Business Manager | 128 | 10 | 8\% | 104 | 14 | 123 | -5 | -4\% |
| 07 | Elementary Principal | 2,344 | 230 | 10\% | 1,913 | 201 | 2,256 | -88 | -4\% |
| 08 | Asst. Elementary Principal | 907 | 116 | 13\% | 553 | 238 | 766 | -141 | -16\% |
| 09 | Middle/Jr. Hi Principal | 565 | 40 | 7\% | 459 | 66 | 584 | 19 | 3\% |
| 10 | Asst. Middle/Jr. Hi Principal | 487 | 25 | 5\% | 338 | 124 | 512 | 25 | 5\% |
| 11 | High School Principal | 699 | 63 | 9\% | 552 | 84 | 671 | -28 | -4\% |
| 12 | Asst. High School Principal | 765 | 54 | 7\% | 580 | 131 | 731 | -34 | -4\% |
| 25 | Director | 1,078 | 271 | 25\% | 628 | 179 | 822 | -256 | -24\% |
| 52 | Assistant Director | 145 | 28 | 19\% | 78 | 39 | 129 | -16 | -11\% |
| 53 | Supervisory Dean | 251 | 9 | 4\% | 182 | 60 | 257 | 6 | 2\% |
| 54 | Student Dean | 335 | 15 | 4\% | 243 | 77 | 402 | 67 | 20\% |
| 61 | Chief School Business Officer | 41 | 3 | 7\% | 34 | 4 | 49 | 8 | 20\% |
| 62 | Special Education Director | 185 | 8 | 4\% | 162 | 15 | 225 | 40 | 22\% |
|  | Total Administrators | 9,335 | 1,045 | 11\% | 6,964 | 1,326 | 8,881 | -454 | -4.9\% |
| 18 | Special Education Teacher | 20,648 | 1,470 | 7\% | 17,815 | 1,363 | 20,102 | -546 | -3\% |
| 19 | Elementary Teacher | 55,741 | 4,407 | 8\% | 45,929 | 5,405 | 52,434 | -3,307 | -6\% |
| 20 | Middle/Jr. Hi School Teacher | 18,539 | 1,140 | 6\% | 16,463 | 936 | 23,516 | 4,977 | 27\% |
| 22 | High School Teacher | 32,202 | 2,520 | 8\% | 28,933 | 749 | 33,016 | 814 | 3\% |
|  | Total Teachers | 127,130 | 9,537 | 8\% | 109,140 | 8,453 | 129,068 | 1,938 | 2\% |
| 17 | Coordinator | 728 | 42 | 6\% | 556 | 130 | 778 | 50 | 7\% |
| 24 | Librarian/Media Specialist | 2,095 | 192 | 9\% | 1,746 | 157 | 2,019 | -76 | -4\% |
| 57 | Technology Specialist | 244 | 22 | 9\% | 195 | 27 | 247 | 3 | 1\% |
| 58 | Reading Specialist | 771 | 52 | 7\% | 459 | 260 | 1,002 | 231 | 30\% |
| 59 | Staff Supervisor | 256 | 13 | 5\% | 145 | 98 | 223 | -33 | -13\% |
| 60 | Program Supervisor | 1,062 | 130 | 12\% | 336 | 596 | 507 | -555 | -52\% |
|  | Total OCS | 5,156 | 451 | 9\% | 3,437 | 1,268 | 4,776 | -380 | -7\% |
| 23 | Guidance Counselor | 2,892 | 234 | 8\% | 2,508 | 150 | 2,947 | 55 | 2\% |
| 27 | Psychologist | 1,544 | 83 | 5\% | 1,434 | 27 | 1,622 | 78 | 5\% |
| 32 | Social Worker | 2,836 | 173 | 6\% | 2,628 | 35 | 2,970 | 134 | 5\% |
| 33 | Nurse | 887 | 57 | 6\% | 826 | 4 | 892 | 5 | 1\% |
| 56 | Speech/Lang. Pathologist | 2,242 | 178 | 8\% | 2,041 | 23 | 2,578 | 336 | 15\% |
|  | Total SSP* | 10,401 | 725 | 7\% | 9,437 | 239 | 11,011 | 610 | 6\% |
|  | State (FT) | 152,022 | 11,758 | 8\% | 128,978 | 11,286 | 153,736 | 1,714 | 1\% |
|  |  | *2007 Total | SSP include | 1 Audio | t and 1 Inte | rpreter not | d in the row | detail. |  |

Appendix B: Number of Unfilled Positions in 2006-07

| Position | Downstate | Chicago | STATE |
| :---: | :---: | :---: | :---: |
| Business Manager | 1.0 |  | 1.0 |
| Director | 3.0 |  | 3.0 |
| Principal - Assistant Junior High | 1.0 |  | 1.0 |
| Principal - Elementary | 3.0 |  | 3.0 |
| Principal - High School | 1.0 |  | 1.0 |
| Principal - Jr. High | 2.0 |  | 2.0 |
| Superintendent - Other | 1.0 |  | 1.0 |
| Alternative Education | 2.0 |  | 2.0 |
| Total Administrative | 14.0 | 0.0 | 14.0 |
| Art | 3.5 | 9.0 | 12.5 |
| Early Childhood (At-Risk) | 11.0 |  | 11.0 |
| Bilingual Education | 54.5 |  | 54.5 |
| Computer Literacy/Technology | 5.0 |  | 5.0 |
| Elementary - Music (K-8) | 5.0 |  | 5.0 |
| Elementary - Physical Education (K-8) | 6.0 |  | 6.0 |
| Elementary - Standard Elementary Instructor | 4.0 | 134.0 | 138.0 |
| English - English | 1.0 | 17.0 | 18.0 |
| English - Language Arts | 1.5 |  | 1.5 |
| English - Reading | 5.0 |  | 5.0 |
| English as a Second Language | 8.7 |  | 8.7 |
| Foreign Language - Other | 1.0 | 8.0 | 9.0 |
| Foreign Language - Spanish | 12.5 |  | 12.5 |
| Gifted Education | 0.5 |  | 0.5 |
| Health Education | 1.4 |  | 1.4 |
| Learning/Resource Center | 6.0 |  | 6.0 |
| Math - Algebra | 4.1 |  | 4.1 |
| Math - Basic/General | 2.7 | 27.0 | 29.7 |
| Math - Geometry | 0.8 |  | 0.8 |
| Math - Other | 2.9 |  | 2.9 |
| Music - Instrumental | 1.8 | 25.0 | 26.8 |
| Music - Vocal | 1.4 |  | 1.4 |
| Physical Education (9-12) | 1.6 |  | 1.6 |
| Science - Biology | 2.6 |  | 2.6 |
| Science - Chemistry | 0.5 |  | 0.5 |
| Science - General | 3.0 |  | 3.0 |
| Science - Other | 0.0 | 25.0 | 25.0 |
| Science - Physics | 1.0 |  | 1.0 |
| Social Science | 0.5 |  | 0.5 |
| Special Ed - Autism | 2.0 | 14.0 | 16.0 |
| Special Ed - Bilingual | 1.0 |  | 1.0 |
| Special Ed - Cross Categorical | 56.0 | 149.0 | 205.0 |
| Special Ed - Early Childhood | 6.0 |  | 6.0 |
| Special Ed - Emotionally Disturbed (BD/SED) | 33.5 | 12.0 | 45.5 |
| Special Ed - LBS I | 50.0 | 56.0 | 106.0 |
| Special Ed - Mental Retardation (EMH/TMH) | 11.0 | 14.0 | 25.0 |
| Special Ed - Orthopedic Impairment (PH) | 0.9 | 5.0 | 5.9 |
| Special Ed - Other/General | 12.4 |  | 12.4 |
| Special Ed - Specific Learning Disability (LD) | 17.5 |  | 17.5 |
| Special Ed - Speech \& Lang. Impaired | 33.0 |  | 33.0 |
| Special Ed - Visual Impairment | 1.5 |  | 1.5 |
| Title I - Remedial Math | 1.0 |  | 1.0 |
| Title I - Remedial Reading | 5.5 |  | 5.5 |
| Voc Tech - Business, Mkt, Mgt | 1.5 | 2.0 | 3.5 |
| Voc Tech - Family \& Consumer Science | 5.0 | 4.0 | 9.0 |
| Voc Tech - Health Occupations | 0.0 | 1.0 | 1.0 |
| Voc Tech - Industrial Occupations | 9.0 | 2.0 | 11.0 |
| Voc Tech - Misc. | 4.0 | 5.0 | 9.0 |
| z-Other Subject/Program Not Listed | 15.4 |  | 15.4 |
| Total Instructional | 415.7 | 509.0 | 924.7 |
| Coordinator | 2.0 |  | 2.0 |
| Librarian/Media Specialist | 16.4 | 32 | 48.4 |
| Reading Specialist | 4.5 | 33 | 37.5 |
| z- Other Certificated Staff (not listed) | 15.1 | 218 | 233.1 |
| Total OCS | 38.0 | 283.0 | 321.0 |
| Guidance Counselor |  | 4.06 | 10.0 |
| Nurse | 15.3 |  | 15.3 |
| Psychologist | 32.6 |  | 32.6 |
| Social Worker | 5.2 |  | 5.2 |
| Speech/Lang. Pathologist (non-teaching) | 96.8 |  | 96.8 |
| z- Other Professional Staff (not listed) | 30.1 |  | 30.1 |
| Total SSP | 184.0 | 6.0 | 190.0 |
| Total FTE | 651.7 | 798.0 | 1,449.7 |

## Appendix C: Positions with the Most Severe Shortages

|  | Severity Index | Districts <br> Reporting Shortage |  | $\begin{gathered} \hline \text { Districts } \\ \text { Reporting } \\ \text { Adequate Supply } \end{gathered}$ |  | Districts Reporting Overage |  | Total Ratings | Number Reporting "N/A" |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | N | \% | N | \% | N | \% |  |  |
| 1 Special Ed - Speech \& Lang. Impaired | -558 | 328 | 39\% | 51 | 6\% | 6 | 1\% | 385 | 463 |
| 2 Speech/Lang. Pathologist (non-teaching) | -557 | 331 | 39\% | 47 | 6\% | 11 | 1\% | 389 | 459 |
| 3 Special Ed-Cross Categorical | -503 | 352 | 42\% | 118 | 14\% | 15 | 2\% | 485 | 363 |
| 4 Special Ed-Emotionally Disturbed | -485 | 321 | 38\% | 73 | 9\% | 9 | 1\% | 403 | 445 |
| 5 Special Ed-LBS I | -444 | 326 | 38\% | 109 | 13\% | 14 | 2\% | 449 | 399 |
| 6 Special Ed - Specific Learning Disability | -432 | 318 | 38\% | 134 | 16\% | 16 | 2\% | 468 | 380 |
| 7 Bilingual Education | -355 | 225 | 27\% | 37 | 4\% | 5 | 1\% | 267 | 581 |
| 8 Psychologist | -353 | 249 | 29\% | 96 | 11\% | 14 | 2\% | 359 | 489 |
| 9 Foreign Language - Spanish | -345 | 257 | 30\% | 102 | 12\% | 18 | 2\% | 377 | 471 |
| 10 Special Ed-Other/General | -344 | 246 | 29\% | 103 | 12\% | 7 | 1\% | 356 | 492 |
| 11 Mathematics | -321 | 288 | 34\% | 205 | 24\% | 39 | 5\% | 532 | 316 |
| 12 Librarian/Media Specialist | -316 | 231 | 27\% | 95 | 11\% | 13 | 2\% | 339 | 509 |
| 13 Science - Physics | -312 | 214 | 25\% | 51 | 6\% | 8 | 1\% | 273 | 575 |
| 14 Science - Chemistry | -293 | 215 | 25\% | 63 | 7\% | 12 | 1\% | 290 | 558 |
| 15 Special Ed - Bilingual | -290 | 181 | 21\% | 20 | 2\% | 9 | 1\% | 210 | 638 |
| 16 Nurse | -285 | 214 | 25\% | 102 | 12\% | 12 | 1\% | 328 | 520 |
| 17 Voc Tech - Industrial Occupations | -276 | 180 | 21\% | 45 | 5\% | 6 | 1\% | 231 | 617 |
| 18 Special Ed - Hearing Impairment | -275 | 177 | 21\% | 44 | 5\% | 3 | 0\% | 224 | 624 |
| 19 Science - Other | -266 | 235 | 28\% | 161 | 19\% | 21 |  | 417 | 431 |
| 20 Special Ed - Visual Impairment | -249 | 155 | 18\% | 27 | 3\% | 1 | 0\% | 183 | 665 |
| 21 Foreign Language - Other | -222 | 166 | 20\% | 60 | 7\% | 9 | 1\% | 235 | 613 |
| 22 Music | -222 | 227 | 27\% | 194 | 23\% | 41 | 5\% | 462 | 386 |
| 23 Guidance Counselor | -213 | 180 | 21\% | 121 | 14\% | 17 | 2\% | 318 | 530 |
| 24 Computer Literacy/Technology | -190 | 173 | 20\% | 144 | 17\% | 18 | 2\% | 335 | 513 |
| 25 Voc Tech - Family \& Consumer Science | -161 | 126 | 15\% | 76 | 9\% | 10 | 1\% | 212 | 636 |
| 26 Art | -120 | 123 | 15\% | 171 | 20\% | 22 | 3\% | 316 | 532 |
| 27 Voc Tech - Agriculture | -118 | 98 | 12\% | 44 | 5\% | 4 | 0\% | 146 | 702 |
| 28 Social Worker | -102 | 144 | 17\% | 156 | 18\% | 60 | 7\% | 360 | 488 |
| 29 English-Reading | -99 | 169 | 20\% | 195 | 23\% | 85 | 10\% | 449 | 399 |
| 30 Gifted Education | -87 | 82 | 10\% | 88 | 10\% | 10 | 1\% | 180 | 668 |
| 31 Business Manager | -81 | 71 | 8\% | 88 | 10\% | 8 | 1\% | 167 | 681 |
| 32 Voc Tech - Health Occupations | -81 | 64 | 8\% | 57 | 7\% | 6 | 1\% | 127 | 721 |
| 33 Principal - Jr. High | -75 | 92 | 11\% | 186 | 22\% | 23 | 3\% | 301 | 547 |
| 34 Principal - High School | -72 | 87 | 10\% | 139 | 16\% | 23 | 3\% | 249 | 599 |
| 35 Voc Tech - Business, Marketing, Mgt | -70 | 73 | 9\% | 92 | 11\% | 18 | 2\% | 183 | 665 |
| 36 Principal - Elementary | -41 | 87 | 10\% | 227 | 27\% | 44 | 5\% | 358 | 490 |
| 37 Health Education | -38 | 75 | 9\% | 175 | 21\% | 40 | 5\% | 290 | 558 |
| 38 Physical Education | 177 | 64 | 8\% | 230 | 27\% | 175 | 21\% | 469 | 379 |
| 39 English - Language Arts | 181 | 71 | 8\% | 277 | 33\% | 186 | 22\% | 534 | 314 |
| 40 Social Science | 316 | 22 | 3\% | 176 | 21\% | 228 | 27\% | 426 | 422 |
| 41 Standard Elementary Instructor | 627 | 15 | 2\% | 159 | 19\% | 408 | 48\% | 582 | 266 |

[^0]
## Appendix D: Projected Need for Educators [2008-2011]

| Non-Instructional Staff | Average New Hires |
| :---: | :---: |
| Administrative* |  |
| District Supt./Asst. | 33 |
| Elem. Princ./Asst. | 244 |
| Jr. High Princ./Asst. | 112 |
| H.S. Princ./Asst. | 118 |
| Director/Asst. | 99 |
| Other Administrator | 176 |
| Other Educators |  |
| Coordinator | 49 |
| Library/Media Specialist | 97 |
| Technology Specialist | 9 |
| Reading Specialist | 58 |
| Staff Supervisor | 3 |
| Program Supervisor | 20 |
| Guidance Counselor | 154 |
| Psychologist | 126 |
| Social Worker | 267 |
| Nurse | 61 |
| Speech/Lang. Pathologist | 213 |
|  | Total |


| Needed <br> Through <br> 2011 \%-of <br> 2007 FT <br> Staff <br> 133 $11 \%$ <br> 977 $32 \%$ <br> 449 $41 \%$ <br> 474 $34 \%$ <br> 398 $42 \%$ <br> 702 $57 \%$ <br>   <br> 198 $25 \%$ <br> 387 $19 \%$ <br> 37 $15 \%$ <br> 230 $23 \%$ <br> 12 $5 \%$ <br> 79 $16 \%$ <br> 616 $21 \%$ <br> 503 $31 \%$ <br> 1,070 $36 \%$ <br> 245 $27 \%$ <br> 850 $33 \%$ <br> $\mathbf{7 , 3 5 8}$ $\mathbf{3 0 \%}$ |
| :--- | ---: |

## Instructional Staff**

| Alternative Education | 54 | 218 | 42\% |
| :---: | :---: | :---: | :---: |
| Art | 206 | 825 | 29\% |
| Bilingual Education | 306 | 1,226 | 42\% |
| Computer Programming/Lit. | 77 | 307 | 28\% |
| Consumer Education | 21 | 85 | 37\% |
| Curriculum Specialist | 29 | 93 | 15\% |
| Driver Education | 18 | 71 | 12\% |
| Early Childhood | 170 | 681 | 24\% |
| English as a Second Language | 102 | 407 | 32\% |
| English Language Arts | 1,134 | 4,535 | 28\% |
| Foreign Lang.- Other | 80 | 318 | 40\% |
| Foreign Lang.- Spanish | 236 | 945 | 41\% |
| Health Education | 43 | 171 | 26\% |
| Mathematics | 712 | 2,846 | 32\% |
| Music | 326 | 1,306 | 33\% |
| Other Subject/Program | 251 | 180 | 87\% |
| Physical Education | 477 | 1,907 | 27\% |
| Science | 629 | 2,517 | 32\% |
| Self-Contained Elementary | 3,432 | 13,730 | 38\% |
| Social Science | 513 | 2,052 | 30\% |
| Special Education | 1,915 | 7,659 | 40\% |
| Title 1 Math/Reading | 143 | 573 | 38\% |
| Vocational/Technical |  |  |  |
| Agriculture | 33 | 131 | 39\% |
| Business, Mkt., Mgt. | 98 | 393 | 33\% |
| Family/Consumer Sciences | 89 | 355 | 30\% |
| Health Occupations | 9 | 35 | 46\% |
| Industrial | 107 | 430 | 31\% |
| Voc/Tech Misc. | 39 | 156 | 52\% |
|  | Total | 44,149 | 34\% |


| *Includes Teachers that changed to administrative positions. |
| :--- |
| **Teacher data is not available for 2004. |


[^0]:    *Severity Index = Sum of the District Ratings for Each Position

