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Illinois State Board of Education
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## FOREWORD

The Illinois State Board of Education respectfully submits this annual report to the Governor, the General Assembly, and institutions of higher education in fulfillment of the requirements of Section 2-3.11c of the School Code [105 ILCS 5/2-3.11c]. This report addresses the relative supply and demand for education staff in Illinois public schools.

Specifically, this report provides information on:

1. the relative supply and demand for teachers, administrators, and other certificated and non-certificated personnel by field, content area, and levels;
2. state and regional analyses of fields, content areas, and levels with an over/under supply of educators; and
3. projections of likely high/low demand for educators in a manner sufficient to advise the public, individuals, and institutions regarding career opportunities in education.

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## Summary of Findings

The following is a summary of findings in the 2008 Annual Report on Educator Supply and Demand.

## I. Relative Supply and Demand for Educators

## Supply Indicators

Supply includes all educational personnel available to the schools, regardless of whether they are currently employed by schools or not. Indicators of supply include: (1) personnel retained from the previous year; (2) newly certificated personnel; (3) re-entering personnel, i.e., newly hired educators with prior experience; and (4) students in the pipeline, i.e., those currently enrolled in professional preparation programs and recent program completers.
(1) Retention rates remain high. The largest supply of educators is the previous year's workforce. In 2008, $92 \%$ of the previous year's workforce was retained in Illinois public schools. For teachers, over $88 \%$ were retained in the same position and an additional $4 \%$ were retained in another position.
(2) There has been an increase in the number of certificates issued over the last five years. The second largest source of supply is newly certified educators. Since 2004, the number of new teaching certificates issued has increased, on average, by $6 \%$ a year. In the same period, the number of new certificates issued to administrators has increased 5\% per year and the number issued to school service personnel increased 3\%. In 2008, 17,507 individuals received new teaching certificates, a decrease of $6 \%$ from last year.
(3) The number of re-entries hired increased this year. The third major source of supply includes educators returning to the profession. Last year, the number of re-entries hired increased by $42 \%$, or by over 1,700 educators. In 2008, the number hired increased by only $1 \%$ with decreases in school service personnel and instructional staff being offset by increases in administrative and other certified staff.
(4) The pipeline data indicates a fairly robust supply. In 2007, 60 educational institutions reported over 16,000 program completers.

## Demand Factors

Demand refers to the need for educational personnel to fill positions. Demand factors include (1) changes in student enrollments and (2) workforce growth.
(1) K-12 student enrollments peaked in 2007 and will continue to decline through 2012. After increasing for 17 years between 1990 and 2007, K-12 enrollments decreased this year by 4,300 students. Elementary enrollment declined nearly 7,000 this year and will continue the downward trend through 2012. Secondary enrollments will peak in 2009 and then decline through 2012.
(2) The teacher workforce increased this year. The teacher workforce increased by nearly $2 \%$ this year. The downstate teaching force increased for the third year in a row, and the Chicago workforce increased for the second year in a row.

## II. Over/Under-Supply of Educators

Educator shortages were analyzed in three ways: (1) over/under production of new educators; (2) unfilled positions; and (3) district ratings of supply.
(1) Overlunder production of new educators provides an indication of whether enough educators are produced by colleges and universities each year. For each subject area or position, the number of individuals receiving their first certificate in a given year is compared with the number of first-time educators hired the following year. Due to competition from private schools, industry, and other states, it is desirable to produce at least two people for every opening to ensure an adequate supply of quality applicants. The following were found for 2008:

- Areas/positions of likely under-production include speech/language pathologist, bilingual, social worker, and psychologist.
- Areas/positions with the greatest over-production were social science, health, early childhood, and elementary teachers.
(2) Unfilled positions were examined to see where regional shortages exist (i.e., where supply has not met local demand despite the relatively large number of teachers entering the workforce each year).
- Illinois school districts reported 1,330 unfilled positions on October 1, 2007. The following areas or subjects had the greatest number of unfilled positions:

| Cross categorical | 166 |
| :--- | ---: |
| Speech pathologist (non-teaching) | 126 |
| Elementary (self-contained) | 122 |
| LBS I | 91 |
| Specific Learning Disability | 75 |
| Bilingual education | 65 |

- The number of unfilled positions decreased by $\mathbf{8 \%}$ this year. In 2008, there were 1,330 unfilled positions reported, or 120 less than in the 2007 school year. Compared to last year, the number of instructional vacancies increased $8 \%$ while the number of specialized positions decreased $38 \%$.
- The majority of unfilled positions (43\%) were in Chicago District 299. Suburban Cook and the collar counties contained $35 \%$ of the unfilled positions while downstate accounted for $22 \%$ of the total. This was the first year Chicago had less than $50 \%$ of the unfilled positions.
(3) District ratings of supply indicate over/under-supply from the local school district perspective. Overall, the number of districts reporting shortages decreased slightly from last year.
- For the seventh straight year, special education was at the top of the list in terms of both the number of districts reporting a shortage and the severity of the shortages reported. Of the special education categories, Speech and Language (both teaching and non-teaching) retained the top two spots in terms of severity. Cross Categorical was ranked third in severity but had the second most districts reporting shortages.

Rank ordered by the number of districts reporting shortages, the top ten areas were as follows:

| Rank |  | Districts <br> with <br> Shortage | 2008 <br> Severity <br> Index |
| :---: | :--- | ---: | :---: |
|  | Special Ed - Speech \& Lang. Teacher | 338 | -533 |
| 2 | Special Ed - Cross Categorical | 320 | -418 |
| 3 | Speech/Lang. Pathologist (non-teaching) | 301 | -490 |
| 4 | Special Ed - LBS I | 301 | -385 |
| 5 | Mathematics | 292 | -347 |
| 6 | Foreign Language - Spanish | 284 | -394 |
| 7 | Special Ed - Specific Learning Disability (LD) | 274 | -352 |
| 8 | Special Ed - Emotionally Disturbed (BD/SED) | 270 | -374 |
| 9 | Bilingual Education | 249 | -388 |
| 10 | Librarian/Media Specialist | 244 | -358 |

- There were five areas where districts reported more overages than shortages: SelfContained Elementary, Social Science, Physical Education, English Language Arts, and Elementary Principal.


## III. Projections of Likely High Demand

Projections of likely high demand areas are made in order to advise the public of future career opportunities in education. Through 2012, it is estimated that Illinois will need nearly 7,500 special and 36,000 regular education teachers. Historically, re-entries have filled just over 40 percent of teacher vacancies each year, so Illinois districts will need to hire approximately 17,000 re-entries and 26,000 first-time teachers over the next four years. In that same time period, illinois is expected to need over 3,400 administrators and 4,100 other educators.

In terms of the largest number needed, the greatest needs through 2012 are for
(a) non-instructional staff
-elementary principal/assistant principal, social worker, speech/language pathologist'
and other administrators-and
(b) teachers
-self-contained elementary, special education, English language arts, mathematics, science, social science, and physical education.

In terms of the percent of the 2008 workforce, the greatest needs through 2012 are for
(a) non-instructional staff
-junior high principal/assistant principal, director/assistant director, other administrator, and social worker-and
(b) teachers
-miscellaneous vocational, alternative education, health occupations, other foreign language, bilingual, Spanish, and special education.

## I. Relative Supply and Demand for Educators Supply Indicators

Supply, in its broadest sense, includes all educational personnel available to the schools, regardless of whether they are currently employed within the school system. This section provides information on various indicators of supply, including (1) personnel retained from the previous year; (2) newly certified individuals; (3) re-entering personnel (i.e., newly hired educators who had prior experience); and (4) students in the pipeline (i.e., recent program completers).

## Personnel Retained from the Previous Year

The largest supply of educators is the previous year's workforce. The total educator workforce includes teachers, administrators, school service personnel, and other certified staff. As shown in Table 1, 88\% of the 2007 educational workforce was employed in the same position in 2008. In addition, $5 \%$ were retained in Illinois public schools, but in a different position. Thus, $92 \%$ (due to rounding) of the 2007 workforce was still in Illinois public schools in 2008.

Table 1: Retention by Position: 2007 vs. 2008

| Position | $\begin{gathered} \text { Total FT } \\ 2007 \\ \hline \end{gathered}$ | Retained in 2008 |  |  | Retained in 2007 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \text { In } \\ \text { Same } \\ \text { Position } \end{gathered}$ | In Different Position | Total |  | In Different Position | Total |
| Administrative | 9,659 | 78\% | 13\% | 91\% | 75\% | 14\% | 89\% |
| Instructional | 129,068 | 88\% | 4\% | 93\% | 86\% | 7\% | 92\% |
| Other Certified Staff | 3,998 | 78\% | 13\% | 90\% | 65\% | 25\% | 91\% |
| School Service Personnel | 11,011 | 91\% | 2\% | 93\% | 91\% | 2\% | 93\% |
| All Educators | 153,736 | 88\% | 5\% | 92\% | 85\% | 7\% | 92\% |

Historically, Illinois has had consistently high educator retention rates. Over the last eight years, $92.4 \%$ of educators have been retained in Illinois schools. In that same time period, $87.2 \%$ were retained in the same position and $5.2 \%$ were retained in another position.

## Newly Certified Educators

The second largest source of supply is newly certified educators. In Illinois, the number of new certificates issued is counted annually according to the fiscal year (i.e., July 1 to June 30). In order to be considered as supply for the 2007-08 school year, teachers had to be certified in the previous fiscal year (i.e., July 2006 to June 2007).

From 2004 to 2008, the total number of new instructional certificates issued increased by $6 \%$ a year; the number of school service personnel certificates increased $3 \%$ and the number of administrative certificates increased $5 \%$ (see Table 2). In that same period, the number of substitute certificates issued decreased by an average of $4 \%$. In 2008, the number of instructional certificates issued decreased $5 \%$ while the number of substitute certificates increased by almost $1 \%$. Administrative and school service personnel certificates increased $2 \%$ this year.

The supply of new teachers is fairly robust. Over the last five years, the number of new teaching certificates has increased 6\% a year, while the number of individuals receiving them has, on average, increased 8\% (from 13,050 in 2004 to 17,507 in 2008).

The most significant change, however, has been the increase in the number of Type-10 Special Teaching certificates issued over the last four years. Since 2004, the number of Type-10 Special Teaching certificates issued has increased $23 \%$ a year on average.


Provisional teaching certificates are issued to individuals that hold an equivalent certificate from another state but lack one or more of the requirements in Illinois (e.g., passing a test). An increase in the number of provisional certificates issued would indicate Illinois is attracting teachers from other states. When a provisional certificate was converted in the past, the certificate number stayed the same and the provisional information was lost. Due to changes in certificate coding in 2005, the number of provisional certificates issued and the number converted into regular teaching certificates can now be tracked.

In 2008, nearly 2,500 provisional teaching certificates were issued, a decrease of 7\% from last year. Of those, over $75 \%(1,850)$ were converted to regular teaching instructional certificates and $25 \%$ were still pending at the end of the fiscal year. Only six provisional certificates expired in the 2008 fiscal year. (See Table 3)

Table 3: Provisional Certificates Issued in 2008

| Type |  | Certificate Status |  |  | Total Issued |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Converted to Regular | $\begin{gathered} \text { Still } \\ \text { Pending } \\ \hline \end{gathered}$ | Expired |  |
| 5 | Provisional Early Childhood | 128 | 49 | 0 | 177 |
| 30 | Provisional Elementary | 719 | 222 | 3 | 944 |
| 31 | Provisional High School | 520 | 167 | 1 | 688 |
| 33 | Provisional Special Teaching | 483 | 176 | 2 | 661 |
|  | Total Provisional | 1,850 | 614 | 6 | 2,470 |

## Re-entering Personnel

Educators returning to the profession are the third largest source of supply. In addition to being an important source of new hires, the number of re-entries is an important indicator of another facet of supply-the reserve pool. While the vast majority of re-entries are teachers (over 4,000 a year), there
are also nearly 200 administrators and over 400 other educators that return to Illinois public schools each year.

Between 1997 and 2001, the number of re-entering educators increased $89 \%$ from a low of 3,172 to 5,993 . After peaking in 2001, the number hired decreased, on average, about $5 \%$ a year through 2006. In 2006, there were 4,099 re-entries hired, a decrease of $6 \%$ (or 253 ) from 2005 . The overall decrease in 2006 was primarily due to a corresponding $6 \%$ drop in the number of teachers hired.

Last year, however, there was a dramatic reversal in the trend with the number of re-entering educators increasing by $42 \%$. In 2008, there were 5,913 re-entries hired, a $1 \%$ increase over last year (see Table 4.). The largest increase was in Administrative which increased $118 \%$ over last year. The number of re-entering teachers hired in 2008 decreased $2 \%$ from last year. However, the nearly 5,000 teachers hired were still $23 \%$ greater than the average for the previous five years.

Table 4: Number of Re-entries Hired in 2008

| Position | $\begin{gathered} \text { Total FT } \\ 2008 \end{gathered}$ | Re-entries |  | Change from 07 |
| :---: | :---: | :---: | :---: | :---: |
|  |  | N | \%-FT |  |
| Administrative | 10,266 | 469 | 5\% | 118\% |
| Instructional | 131,478 | 4,982 | 4\% | -2\% |
| Other Certified Staff | 3,836 | 96 | 3\% | 5\% |
| School Service Personnel | 11,225 | 366 | 3\% | -19\% |
| All Educators | 156,805 | 5,913 | 4\% | 1\% |

## Students in the Pipeline

Students currently enrolled in Illinois professional preparation programs are the best indicator of future supply. Tracking enrollment trends in both teacher preparation and alternative routes to certification helps predict whether the educator supply is likely to increase or decrease in the next three to four years. Students who have recently completed an approved education program in Illinois (i.e., program completers) are the best indicator of the potential number of new teachers.

Fifty-six institutions reported nearly 14,000 program completers in 2002, an 11\% increase over the previous year. However, that was the last year that data were received from all teacher preparation programs (see Table 5.). In 2007, data were once again received from all 60 professional preparation institutions. Over 16,000 program completers were reported in 2007, an increase of $31 \%$ over the previous year when only 41 institutions reported data.

|  | 2001 | 2002 | 2003* | 2004* | 2005* | 2006* | 2007 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Early Childhood | 584 | 621 | 560 | 467 | 365 | 460 | 610 |
| Elementary | 4,243 | 4,453 | 4,218 | 3,312 | 3,558 | 3,803 | 4,372 |
| Secondary Programs | 2,506 | 2,719 | 2,363 | 2,361 | 2,012 | 2,327 | 2,820 |
| K-12 Programs | 948 | 1,065 | 1,075 | 932 | 1,078 | 1,177 | 1,846 |
| Special Education Programs | 1,889 | 1,770 | 963 | 666 | 851 | 908 | 1,196 |
| School Service Personnel | 508 | 555 | 843 | 553 | 636 | 755 | 977 |
| Administrative Programs | 1,760 | 1,659 | 1,607 | 898 | 1,453 | 1,682 | 3,257 |
| Alternative Certification | 66 | 1,092 | 214 | 106 | 221 | 251 | 505 |
| Other | 0 | 0 | 251 | 759 | 262 | 943 | 504 |
| Total: | 12,504 | 13,934 | 12,094 | 10,054 | 10,436 | 12,306 | 16,087 |

## Demand Factors

Demand refers to the need for educational personnel to fill positions. This section presents information on the various factors of demand, including changing student enrollment patterns and changes in the teacher and administrator workforce.

Data in this section were obtained from two sources: the 2008 Public School Enrollment Projection Report and the 2007-08 Teacher Service Record (TSR). The TSR contains employment data on all certified Illinois public school personnel and is collected each year by the Illinois State Board of Education. For the first time in 2002, Chicago District 299 provided data in the same format as the rest of the state. As a result, thousands of Chicago positions and assignments changed codes. In 2004, the state changed dozens of TSR position and assignment codes. Thus, the reader must use extreme care in interpreting trends based on TSR staffing data from the last five years.

The most current file that could be used for this study contains data for the 2007-08 school year. Where abbreviated, data for the 2006-07 school year are referred to as "2007" and data for the 200708 school year are referred to as "2008."

## Changes in Student Enrollments

At the aggregate level, there is a direct relationship between student enrollment and demand for educators. Illinois public school enrollments peaked in 2007 after increasing every year since 1990 (Illinois State Board of Education, 2008).

The K-12 Illinois public school enrollment for school year 2008 was 2,029,985, which is about 4,300 students less than last year. As can be seen in Table 6, secondary enrollment increased by over 2,500 students while elementary enrollment decreased by nearly 7,000 . Total K-12 enrollments are expected to decline for the next four years by an average of 6,500 students per year. In 2012, there will be about 5,000 fewer students in grades 9-12 than there were in 2007, and there will be about 16,000 fewer students in grades K-8.

TABLE 6: Enrollment Projections Through School Year 2012

|  | 2007 | 2008 |  |  | School Year 2012 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Annual Change |  | Projected <br> Enrollment | Change from 08 |  |
|  |  |  | N | \% |  | N | \% |
| Elementary | 1,401,387 | 1,394,489 | $(6,898)$ | -0.5\% | 1,378,120 | $(16,369)$ | -1.2\% |
| Secondary | 632,910 | 635,496 | 2,586 | 0.4\% | 630,061 | $(5,435)$ | -0.9\% |
| TOTAL | 2,034,297 | 2,029,985 | $(4,312)$ | -0.2\% | 2,008,181 | $(21,804)$ | -1.1\% |

As can be seen in Figures 1 and 2, secondary enrollments are expected to peak in 2009 and then decrease through 2012. In contrast, elementary enrollments peaked in 2003 and are expected to continue to decline for the next four years.

Secondary enrollments in 2008 were 635,496 , an increase of nearly 2,600 students or $0.4 \%$ over last year (see Figure 1). Prior to 1999-2000, the five-year average growth rate was only $0.4 \%$, and enrollments decreased in two of those years (1997-98 and 1998-99). In the last four years, secondary enrollments have increased by nearly 37,000 students, or by $1.5 \%$ a year on average. Over the next four years, however, that trend is expected to reverse. Secondary enrollments are expected to peak in 2009 at 6445,000 students and then decrease nearly 5,000 students a
 year through 2012. In 2012, enrollments should be around 630,000, which is about the same as in 2007.

As Figure 2 shows, elementary enrollments peaked in 2003 at about 1,425,000, capping a 15 -year growth trend. For the last four years, however, they have decreased by nearly 7,000 (or $-0.5 \%$ ) a year. The downward trend is expected to continue for the next four years, with K-8 enrollments declining by nearly 16,500 students. If this trend continues as expected, K-8 enrollments in 2012 will be close to the level they were in 1998. The decrease in elementary enrollments is believed to be due to the decrease in the number of live births, which peaked in 1990.

Figure 2: Elementary Enrollments (K-8)


## Workforce Growth

## Total Educator Workforce

Since 1991, the educational workforce has increased in response to growth in student enrollments and increases in educational spending. Prior to 2002, the teacher workforce increased, on average, by over 2,500 teachers a year (or $2.1 \%$ ), while the administrator workforce grew by $3.7 \%$, or over 300 administrators a year. However, in 2002, there was virtually no growth in the educator workforce. The total educator workforce remained under 150,000, which was virtually the same size as the previous year. That plateau appears to be an anomaly because in 2003, the total full-time educator workforce increased by $2.5 \%$ (or nearly 3,700 ), to a historical high of nearly 153,000 full-time staff.

It was expected that the growth trend would continue in 2004, albeit at a much slower pace due to shrinking district budgets. Instead, the total educator workforce decreased by over 5\%, largely due to a decrease in the teacher workforce. However, the Teacher Service Record position and assignment codes underwent an extensive revision in 2004. More specifically, sixteen of the old position codes ( $40 \%$ ) were eliminated and nine new codes were added. Some of the positions eliminated were subsumed, in whole or in part, by the new categories. As a result, the 2004 data are not comparable to previous years and are not included in trend analyses.

The total number of educators reported in 2008 was 156,805, an increase of 2\% (or 3,069 educators) over last year. As shown in Table 7, the overall increase in educators corresponds to a 1.9\% increase over the number of teachers reported in 2007. After decreasing last year, the number of Administrators increased by 6.3\%, while Other Certified Staff decreased by 4.1\%.

|  |  | Change From 2007 |  |
| :---: | :---: | :---: | :---: |
|  | 2008 FT | N | \% |
| Administrators | 10,266 | 607 | 6.3\% |
| Teachers | 131,478 | 2,410 | 1.9\% |
| Other Certified Staff | 3,836 | -162 | -4.1\% |
| School Service Personnel | 11,225 | 214 | 1.9\% |
| Total Workforce | 156,805 | 3,069 | 2.0\% |

Changes in the teacher and administrator categories are discussed in more detail below.

## Administrator Workforce Growth

The total number of full-time administrators employed in Illinois public schools for school year 2008 was 10,266 , an increase of 607 administrators (or $6.3 \%$ ) over last year's total (see Table 8). While the number of full-time administrators increased by fewer than $2 \%$ downstate, there was a $43 \%$ increase in the number of administrators reported in Chicago. The extreme swings in Chicago's administrator workforce may indicate administrators were under-reported in 2007. When coupled with the anomalies in 2002 and 2004, it is not possible to determine a trend. In 2002, Chicago's administrative force nearly doubled due to the district's reclassification of positions rather than an increase in the actual number of administrators employed. Some 600 teachers were reclassified in 2002 as assistant principals, administrative assistants, and assistant directors. Then in 2004, there were major changes in position codes for the entire state, including moving the Coordinator position
from Other Certified Staff to the Administrator category. The number of administrators from 2004 to 2008 was changed in Table 8 this year to reflect this re-classification.

| TABLE 8: Administrator Workforce Growth Rates |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1996-97 | State |  | Downstate |  | Chicago |  |
|  | FT | Change | FT | Change | FT | Change |
|  | 7,705 |  |  |  |  |  |
| 1997-98 | 7,872 | 2.2\% | 6,936 |  | 936 |  |
| 1998-99 | 8,100 | 2.9\% | 7,113 | 2.6\% | 987 | 5.4\% |
| 1999-00 | 8,315 | 2.7\% | 7,299 | 2.6\% | 1,016 | 2.9\% |
| 2000-01 | 8,551 | 2.8\% | 7,492 | 2.6\% | 1,059 | 4.2\% |
| 2001-02* | 9,411 | 10.1\% | 7,569 | 1.0\% | 1,842 | 73.9\% |
| 2002-03 | 9,438 | 0.3\% | 7,656 | 1.1\% | 1,782 | -3.3\% |
| 2003-04** | 10,400 | 10.2\% | 8,527 | 11.4\% | 1,873 | 5.1\% |
| 2004-05 | 10,311 | -0.9\% | 8,432 | -1.1\% | 1,879 | 0.3\% |
| 2005-06 | 10,063 | -2.4\% | 8,386 | -0.5\% | 1,677 | -10.8\% |
| 2006-07 | 9,659 | -4.0\% | 8,596 | 2.5\% | 1,063 | -36.6\% |
| 2007-08 | 10,266 | 6.3\% | 8,750 | 1.8\% | 1,516 | 42.6\% |

*Chicago used TSR codes for the first time and under-reported teachers in 2002.
**TSR assignment and position codes changed significantly in 2004.

## Teacher Workforce Growth

In 2008, Illinois public schools employed over 131,000 full-time teachers, an increase of 1.9\% over last year (see Table 9.). The number of full-time teachers increased 1.9\% downstate and 1.7\% in Chicago.

Table 9: Teacher Workforce Growth Rates

| 1993-94 | State |  | Downstate |  | Chicago |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total-FT | Growth | Total-FT | Growth | Total-FT | Growth |
|  | 108,118 | -0.5\% | 86,220 | 1.2\% | 21,898 | -6.7\% |
| 1994-95 | 110,104 | 1.8\% | 87,592 | 1.6\% | 22,512 | 2.8\% |
| 1995-96 | 112,853 | 2.5\% | 89,820 | 2.5\% | 23,033 | 2.3\% |
| 1996-97 | 115,644 | 2.5\% | 92,121 | 2.6\% | 23,523 | 2.1\% |
| 1997-98 | 118,091 | 2.1\% | 94,622 | 2.7\% | 23,469 | -0.2\% |
| 1998-99 | 121,179 | 2.6\% | 97,540 | 3.1\% | 23,639 | 0.7\% |
| 1999-00 | 124,279 | 2.6\% | 100,711 | 3.3\% | 23,568 | -0.3\% |
| 2000-01 | 127,323 | 2.4\% | 103,247 | 2.5\% | 24,076 | 2.2\% |
| 2001-02* | 127,408 | 0.1\% | 105,190 | 1.9\% | 22,218 | -7.7\% |
| 2002-03 | 130,773 | 2.6\% | 106,189 | 0.9\% | 24,584 | 10.6\% |
| 2003-04** | 122,040 | -6.7\% | 104,148 | -1.9\% | 17,892 | -27.2\% |
| 2004-05 | 128,497 | 5.3\% | 103,953 | -0.2\% | 24,544 | 37.2\% |
| 2005-06 | 127,130 | -1.1\% | 104,967 | 1.0\% | 22,163 | -9.7\% |
| 2006-07 | 129,068 | 1.5\% | 106,866 | 1.8\% | 22,202 | 0.2\% |
| 2007-08 | 131,478 | 1.9\% | 108,890 | 1.9\% | 22,588 | 1.7\% |

*Chicago used TSR codes for the first time and under-reported teachers.
**TSR assignment and position codes changed significantly as did Chicago's definition of full-time teacher
In the ten years prior to 2002, the total number of full-time teachers in Illinois increased by an average of 1.9\% a year. In that time, the full-time teaching force grew from 105,993 in 1990-91 to 127,323 in 2001, and it increased every year except the 1994 school year, when the total employed dropped about 550 due to a decrease in Chicago of more than 1,500 teachers.

In the five years prior to 2002, the increase was even more dramatic-the workforce increased by an average rate of $2.4 \%$, or about 3,000 teachers a year. In that time, the downstate teaching force increased an average of $2.8 \%$ while Chicago's force grew about 1\% a year. Then in 2004, after 15 years of steady growth, the downstate teaching force decreased nearly $2 \%$ or just over 2,000 teachers. After a very small decrease in 2005, the downstate teaching force increased by over 1,000 teachers, or $1 \%$, in 2006. This year the upward trend continued with the biggest increase since 2002. In 2007, nearly 107,000 teachers were employed downstate, an increase of 1,900 teachers or 1.8\%.

There have been dramatic changes in the number of full-time teachers reported by Chicago over the last eight years. As can be seen in Figure 3, these swings were especially dramatic between 2002 and 2006. Between 1999 and 2008, the average number of full-time teachers reported by Chicago was 22,747 . If the 2004 anomaly is excluded, the average increases to 23,287 .

In the last three years, however, the size of the Chicago's teaching force has been relatively stable. Since 2006, Chicago has reported an average of 22,318 teachers. In 2008, Chicago reported 22,588 full-time teachers, an increase of 1.7\% from last year.


## II. Over/Under Supply of Educators

This chapter presents information on the relative over- and under-supply of teachers and administrators in Illinois. The first section provides data on areas for which institutions may be producing too many or too few educators. In the second section, the unfilled position data are used to identify regional shortages, i.e., where supply has not met local demand. The third section presents district ratings of the supply of applicants for their vacancies.

## Over/Under Production of New Educators

In order to be able to say whether there is an over- or under-supply of educators, it is necessary to first determine whether enough educators are being produced each year. While an under-supply would definitely indicate an area of educator shortage, the converse is not necessarily true. For example, while there is an abundance of Administrative and Guidance Counselor credentials issued each year, many districts still find it difficult to fill vacancies in those positions.

Table 10 below, compares the number of individuals receiving their first certificate in fiscal year 2007 with the number of first-time educators hired in the 2007-08 school year. Like last year, all positions and subject areas produced more newly certified individuals than first-time hires. It is of note that the number of newly certified math teachers has doubled since 2002 and the number of newly certified science teachers has increased by 16\% a year.

Table 10: Over/Under Production of Educators


When looked at as a ratio of the number certified over the number hired (i.e., $A / B$ ), the areas and positions with the greatest over-production were social science, health, early childhood, and
elementary teachers. Due to competition from private schools and industry, it is desirable to produce at least two people for every opening to ensure an adequate supply of quality applicants for Illinois public schools. In 2005, ten areas failed to meet this $2: 1$ criterion. The number of certified teachers has increased significantly since then and, in 2008, there were only four areas below criterion and two of those were very close (social worker and psychologist at 1.9 each).
The areas and positions with the greatest under-production were: speech/language pathologist, bilingual, social worker, and psychologist. Two other positions, nurse and special education teachers were right at the 2:1 criterion. The under-production of special education teachers continues to be a concern. Even though they just met the criterion this year, the ratio for the previous five years has been 2:1 or less.

## Regional Shortages: Unfilled Positions

Each year the Illinois State Board of Education collects information from school districts on positions not filled as of October 1. Unfilled positions refer to positions that were budgeted by districts for the school year but were not filled because of reasons such as the lack of qualified applicants. They are the bottom line in the supply-demand equation because they show where supply has not met demand at the local level-regardless of the number of new teachers produced at the state level.

The last survey of unfilled positions was completed as of October 1, 2007; Illinois public schools reported a total of 1,330 unfilled positions, which was about 120 (or $8 \%$ ) less than the number reported the previous year (see Figure 4). Combined with last year's decrease, the total number of unfilled positions has decreased 14\% since 2006. While the overall number was down in 2008, there was an 8\% increase in instructional vacancies. The areas with the greatest number of unfilled positions in the 2008 school year were as follows:

| Cross categorical | 166 |
| :--- | ---: |
| Speech pathologist (non-teaching) | 126 |
| Elementary (self-contained) | 122 |
| LBS I | 91 |
| Specific Learning Disability | 75 |
| Bilingual education | 65 |

Prior to the 2001 school year, the big concern was the rate at which the number of unfilled positions was growing. Between 1997 and 2001, the total number of unfilled positions increased $90 \%$, from 1,384 to 2,637 . In the subsequent four years, however, there was a significant reversal in that trend. After the peak in 2001, the total number of unfilled positions decreased by $52 \%$ or by $16 \%$ a year on average, to a low of 1,266 in 2005

In 2006, however, the trend reversed again and the number of unfilled positions increased by $22 \%$. The number of instructional vacancies $(1,263)$ increased $37 \%$ while the number of specialized positions (264) decreased 21\%. While there were only 13 administrative positions unfilled in 2006, it was $44 \%$ more than the previous year. In 2008, only nine administrative positions were reported unfilled.

The pattern of teacher vacancies tends to closely mirror the trend for total number of unfilled positions because instructional positions make up the vast majority of those unfilled. The number of teacher vacancies doubled between 1997 and 2001, from 1,120 to 2,225. In the subsequent four years, however, the number of teaching vacancies reported dropped 58\%. Since the number of unfilled positions is dependent on a district's budget, the decrease in the number of unfilled positions may be a temporary phenomenon caused by budget deficits over those four years.


Because unfilled positions show where supply has not met demand, they are perhaps the best indicator of regional shortages. For the first time in the history of this study, Chicago District 299 had less than 50\% of the unfilled positions. In 2008, Chicago reported 570 unfilled positions, a $29 \%$ decrease from 2007 and less than half of the number reported in 2003 (i.e., 1,238).

In contrast, there were 469 unfilled positions (or 35\%) reported in suburban Cook and the collar counties, which is nearly a third more than the amount reported the last three years. The largest increases were in DuPage (65\%), Will (57\%), and Kane (50\%).

In the remaining downstate counties there were 290 unfilled positions (22\%), which is slightly higher than the proportion in 2006 and 2007. Although the downstate unfilled positions have increased significantly since 2004, they still do not constitute a significant percentage of the downstate teaching force.

For the complete list of unfilled positions by subject area, see Appendix B.

## District Ratings of Over/Under Supply

On the Unfilled Positions Survey, districts were asked to rate the supply of applicants for 48 positions on a five-point scale from Severe Under-Supply ( -2 ) to Severe Over-Supply (+2). If the district was unable to accurately gauge the supply for a position (e.g., did not have any openings in the last 2-3 years or did not have the position in the district), the direction was to mark Not Applicable (N/A).

The data were analyzed in two ways to determine the positions with the greatest shortage of qualified applicants. The first indicator computed was the number of districts rating the position as a "shortage" area, i.e., either severe under-supply ( -2 ) or under-supply ( -1 ). The second indicator calculated was the Severity Index which was derived by summing the ratings. Since under-supply ratings are negative, the lower the total, the greater the shortage.

For the seventh straight year, special education topped the list in terms of both severity and the number of districts reporting shortages (see Table 11). Of the special education categories, Speech and Language (both teaching and non-teaching) retained the top two spots in terms of severity. Cross Categorical was ranked third in severity but had the second most districts reporting shortages.

Positions with the largest increases in the number of districts reporting shortages were: Spanish (11\%), Bilingual Education (11\%), and Bilingual Special Education (8\%). Compared to last year, Spanish advanced five positions and went from ninth to fourth on the severity list. Librarian/Media Specialist advanced four positions to number eight, and Bilingual Special Education advanced three positions to number twelve.

| Table 11: Rank Order of District-Reported Shortages |  |  |  |  |  |
| :---: | :--- | ---: | ---: | ---: | :---: |
|  |  | Severity <br> Index | Districts <br> with <br> Shortage | Change <br> from <br> 2007 |  |
| $\mathbf{1}$ | Special Ed - Speech \& Lang. Impaired | -533 | 338 | $3 \%$ |  |
| $\mathbf{2}$ | Speech/Lang. Pathologist (non-teaching) | -490 | 301 | $-9 \%$ |  |
| $\mathbf{3}$ | Special Ed - Cross Categorical | -418 | 320 | $-9 \%$ |  |
| $\mathbf{4}$ | Foreign Language - Spanish | -394 | 284 | $11 \%$ |  |
| $\mathbf{5}$ | Bilingual Education | -388 | 249 | $11 \%$ |  |
| $\mathbf{6}$ | Special Ed - LBS I | -385 | 301 | $-8 \%$ |  |
| $\mathbf{7}$ | Special Ed - Emotionally Disturbed | -374 | 270 | $-16 \%$ |  |
| $\mathbf{8}$ | Librarian/Media Specialist | -358 | 244 | $6 \%$ |  |
| $\mathbf{9}$ | Special Ed - Specific Learning Disability | -352 | 274 | $-14 \%$ |  |
| $\mathbf{1 0}$ | Mathematics | -347 | 292 | $1 \%$ |  |
| $\mathbf{1 1}$ | Science - Physics | -326 | 218 | $2 \%$ |  |
| $\mathbf{1 2}$ | Special Ed - Bilingual | -313 | 196 | $8 \%$ |  |

For the fifth straight year, there were four positions where districts reported more overages than shortages and, thus, had a positive Severity Index. The positions were self-contained elementary, social science, physical education, and English language arts. This year for the first time, the position of elementary principal also had a positive index due to the $41 \%$ decrease in the number of districts reporting shortages. For a complete list of the positions and their respective ratings see Appendix C.

## III. Projections of Likely High Demand

This section presents data on the future need for educators in Illinois elementary and secondary schools. As was done last year, the projections are based on the average number of new educators hired between 2000 and 2008. New educators consist of both first-time hires and re-entering staff.

The same method was used to project demand for teachers and other educators, but the procedure for projecting the need for administrators varied slightly. First, the definition of new administrators includes administrators who were teachers the previous year since the vast majority of new administrators come from the teaching ranks. Second, data on new administrators were not available in 2000, so the last eight years of data were used to project administrator demand. Appendix D shows the projected number needed and the relative need for the various categories of educators. Because of the reclassification of positions and assignments, the 2004 data were not used to project teacher demand.

The findings that follow are presented in terms of (1) the largest number of educators needed over the next four years and, more importantly, (2) the greatest relative need for educators defined as the total number needed over the next four years divided by the number employed in 2008 (i.e., percentage of the 2008 workforce).

Largest number needed: It is estimated that Illinois will need about 10,900 new teachers a year or about 43,500 first-time and re-entering teachers through 2012. The number needed through 2012 is about 230 teachers less per year than was forecast in the 2006 study. During the next four years, Illinois public schools will need almost 7,500 special education teachers and nearly 36,000 regular teachers. Through 2012, it is estimated that Illinois will also need over 3,400 administrators and 4,100 other educators. The categories needing the largest number of educators through 2012 are as follows:

| Rank | Non-Instructional Staff | Number <br> Needed |
| ---: | :--- | ---: |
| 1 | Elementary Principal/Asst. | 1,088 |
| 2 | Social Worker | 1,084 |
| 3 | Speech/Lang. Pathologist | 902 |
| 4 | Other Administrators | 836 |
| 5 | Guidance Counselor | 636 |
|  |  | Number |
| Rank | Instructional Staff/Teachers | Needed |
| 1 | Self-Contained Elementary | 13,346 |
| 2 | Special Education | 7,488 |
| 3 | English Language Arts | 4,586 |
| 4 | Mathematics | 2,877 |
| 5 | Science | 2,524 |
| 6 | Social Science | 2,046 |
| 7 | Physical Education | 1,927 |
| 8 | Music | 1,305 |
| 9 | Bilingual | 1,251 |
| 10 | Foreign Lang.- Spanish | 940 |

Greatest relative need: As mentioned, relative need speaks to capacity or how much of the current workforce is going to be needed over the next four years. The categories with the greatest relative need through 2012 are as follows:

| Rank | Non-Instructional Staff | \% of 2008 <br> Workforce |
| ---: | :--- | ---: |
| 1 | Middle/Jr. High Principal/Asst. | $41 \%$ |
| 2 | Director/Asst. | $40 \%$ |
| 3 | Other Administrator | $35 \%$ |
| 4 | Social Worker | $35 \%$ |
|  |  | \% of 2008 |
| Rank | Instructional Staff/Teachers | Workforce |
| 1 | Other Subject/Program* | $311 \%$ |
| 2 | Voc/Tech Misc. | $51 \%$ |
| 3 | Alternative Education | $48 \%$ |
| 4 | Health Occupations | $45 \%$ |
| 5 | Foreign Lang.- Other | $42 \%$ |
| 6 | Bilingual Education | $42 \%$ |
| 7 | Foreign Lang.- Spanish | $41 \%$ |
| 8 | Special Education | $39 \%$ |
| *Adjusted for a new assignment (Resource/Consultant) |  |  |

*Adjusted for a new assignment (Resource/Consultant)

## References

Illinois State Board of Education. (2008). Illinois Public School Enrollment Projections: 2008-09 -2014-15. Springfield, IL.

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Springfield, IL.

# Definition of Terms 

## SUPPLY

| Endorsements: | A credential on a certificate indicating the educator has met the minimum <br> requirements for that assignment. These counts may be duplicates as one <br> person can hold an unlimited number of certificates or endorsements. |
| :--- | :--- |
| New Supply: | The number of newly certified individuals in a fiscal year (July 1 to June 30). <br> Pipeline:$\quad$A source of future educator supply consisting of students enrolled in <br> professional preparation programs in Illinois and current program completers <br> who have not yet received certification. |
| Program Completer: In Illinois, a person who has met all the requirements of a state-approved |  |
| teacher preparation program. Program requirements vary widely between |  |
| certificates and between endorsement areas. |  |

## DEMAND

| Attrition: | An educator who was employed in an Illinois public school in the previous year <br> but not in the current year. <br> For the purposes of this study, educators are personnel employed in Illinois <br> public schools in one of the following four categories: administrators, teachers, <br> school service personnel, or other certified staff. <br> An educator who is at least 55 years old and has 20 or more years of <br> experience. |
| :--- | :--- |
| Educator: | An indicator of educator status defined by two TSR fields: Months Employed <br> and Full-Time Equivalent (FTE). The definition for full-time status is \{Months <br> Employed > 8 and FTE > 99\%). |
| Eligible to Retire: |  |

## Appendices

Appendix A: Retention and Attrition by Position
Appendix B: Number of Unfilled Positions in 2007-2008
Appendix C: Positions with the Most Severe Shortages
Appendix D: Projected Need for Educators [2009-2012]

## Appendix A: Retention and Attrition by Position

| Position | 2007 FT | Left Education |  | Retained |  | 2008 FT | Change From07 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | In Same Position | In <br> Different <br> Position |  |  |  |
|  |  | N | \% |  |  |  | N | \% |
| Regional Superintendent | 44 | 12 | 27\% | 31 | 1 | 40 | -4 | -9\% |
| Asst. Regional Superintendent | 37 | 2 | 5\% | 28 |  | 41 | 4 | 11\% |
| District Superintendent | 813 | 108 | 13\% | 688 | 17 | 802 | -11 | -1\% |
| Administrative Assistant | 89 | 7 | 8\% | 57 | 25 | 137 | 48 | 54\% |
| Asst. District Superintendent | 371 | 39 | 11\% | 290 | 42 | 375 | 4 | 1\% |
| Business Manager | 123 | 16 | 13\% | 90 | 17 | 124 | 1 | 1\% |
| Elementary Principal | 2,256 | 243 | 11\% | 1,849 | 164 | 2,266 | 10 | 0\% |
| Asst. Elementary Principal | 766 | 86 | 11\% | 556 | 124 | 860 | 94 | 12\% |
| Middle/Jr. Hi Principal | 584 | 31 | 5\% | 496 | 57 | 610 | 26 | 4\% |
| Asst. Middle/Jr. Hi Principal | 512 | 21 | 4\% | 373 | 118 | 518 | 6 | 1\% |
| High School Principal | 671 | 65 | 10\% | 520 | 86 | 669 | -2 | 0\% |
| Asst. High School Principal | 731 | 55 | 8\% | 566 | 110 | 780 | 49 | 7\% |
| Coordinator | 778 | 76 | 10\% | 575 | 127 | 1,046 | 268 | 34\% |
| Director | 822 | 79 | 10\% | 645 | 98 | 875 | 53 | 6\% |
| Assistant Director | 129 | 7 | 5\% | 86 | 36 | 125 | -4 | -3\% |
| Supervisory Dean | 257 | 11 | 4\% | 168 | 78 | 235 | -22 | -9\% |
| Student Dean | 402 | 25 | 6\% | 292 | 85 | 460 | 58 | 14\% |
| Chief School Business Officer | 49 | 3 | 6\% | 39 | 7 | 70 | 21 | 43\% |
| Special Education Director | 225 | 24 | 11\% | 169 | 32 | 233 | 8 | 4\% |
| Total Administrators | 9,659 | 910 | 9\% | 7,518 | 1,231 | 10,266 | 607 | 6\% |
|  |  |  |  |  |  |  |  |  |
| Special Education Teacher | 20,102 | 1311 | 7\% | 17,748 | 1,043 | 19,834 | -268 | -1\% |
| Elementary Teacher | 52,434 | 3961 | 8\% | 46,569 | 1,904 | 54,015 | 1,581 | 3\% |
| Middle/Jr. Hi School Teacher | 23,516 | 1773 | 8\% | 20,282 | 1,461 | 23,220 | -296 | -1\% |
| High School Teacher | 33,016 | 2580 | 8\% | 29,622 | 814 | 34,409 | 1,393 | 4\% |
| Total Teachers | 129,068 | 9,625 | 7\% | 114,221 | 5,222 | 131,478 | 2,410 | 2\% |
| brarian/Media Specialist | 2,019 | 191 | 9\% | 1,749 | 79 | 1,953 | -66 | -3\% |
| Technology Specialist | 247 | 18 | 7\% | 207 | 22 | 260 | 13 | 5\% |
| Reading Specialist | 1,002 | 110 | 11\% | 612 | 280 | 843 | -159 | -16\% |
| Staff Supervisor | 223 | 16 | 7\% | 147 | 60 | 248 | 25 | 11\% |
| Program Supervisor | 507 | 45 | 9\% | 385 | 77 | 532 | 25 | 5\% |
| Total OCS | 3,998 | 380 | 10\% | 3,100 | 518 | 3,836 | -162 | -4\% |
| Guidance Counselor <br> Psychologist <br> Social Worker <br> Nurse <br> Occupational Therapist <br> Physical Therapist <br> Audiologist <br> Interpreter <br> Speech/Lang. Pathologist |  |  | 9\% | 2538 |  | 2,846 | -101 | -3\% |
|  | 1,622 | 96 | 6\% | 1,488 | 38 | 1,658 | 36 | 2\% |
|  | 2,970 | 159 | 5\% | 2,774 | 37 | 3,112 | 142 | 5\% |
|  | 892 | 54 | 6\% | 831 | 7 | 914 | 22 | 2\% |
|  |  | -- | -- |  | -- | 1 | 1 | -- |
|  |  | -- | -- |  |  | 1 | 1 | -- |
|  |  | -- | -- | 1 | 0 | 1 | 0 | 0\% |
|  |  | 1 | 100\% |  | 0 | 2 | 1 | 100\% |
|  | 2,578 | 178 | 7\% | 2,376 | 24 | 2,690 | 112 | 4\% |
| Total SSP*State (FT) | 11,011 | 766 | 7\% | 10,008 | 237 | 11,225 | 214 | 2\% |
|  | 153,736 | 11,681 | 8\% | 134,847 | 7,208 | 156,805 | 3,069 | 2\% |

Appendix B: Number of Unfilled Positions in 2007-08

| Position | Downstate | Chicago | State |
| :---: | :---: | :---: | :---: |
| Business Manager | 1.0 |  | 1.0 |
| Principal - Elementary | 2.0 |  | 2.0 |
| Superintendent - Assistant District | 2.0 |  | 2.0 |
| Superintendent - Other | 1.0 |  | 1.0 |
| z-Other Administrator (not listed) | 1.0 |  | 1.0 |
| Alternative Education | 2.0 |  | 2.0 |
| Total Administrative | 9.0 | 0.0 | 9.0 |
| Art | 2.0 | 14.0 | 16.0 |
| At-Risk (Pre-K) | 8.0 | 7.0 | 15.0 |
| Bilingual Education | 59.5 | 6.0 | 65.5 |
| Computer Literacy/Technology | 3.8 | 1.0 | 4.816.2 |
| Elementary - Music (K-8) | 5.2 | 11.0 |  |
| Elementary - Physical Education (K-8) | 12.8 | 36.0 | 48.8 |
| Elementary - Standard Elementary Instructor | 4.0 | 118.0 | 122.0 |
| English - English | 3.0 | 5.0 | 8.0 |
| English - Language Arts | 1.0 |  | 1.0 |
| English - Reading | 14.0 | 10 | 24.0 |
| English as a Second Language | 15.0 | 2 | 17.0 |
| Foreign Language - Other | 4.5 | 14 |  |
| Foreign Language - Spanish | 15.0 | 3 | 18.0 |
| Gifted Education | 2.7 | 1 | 3.7 |
| Health Education | 0.0 3 |  | 3.0 |
| Learning/Resource Center | 1.5 |  | 1.5 |
| Math - Algebra | 12.5 |  | 12.5 |
| Math - Basic/General | $2.0 \quad 17.0$ |  | 19.0 |
| Math - Geometry | 3.0 |  | 3.0 |
| Math - Other | 6.0 |  | 6.0 |
| Music - Instrumental | 3.0 | 3.0 | 6.0 |
| Music - Vocal | 3.7 | 12.0 | 15.7 |
| Physical Education (9-12) | 2.0 | 10.0 | 12.0 |
| Science - Biology | 2.8 | 3.0 | 5.8 |
| Science - Chemistry | 1.5 | 4.0 | 5.5 |
| Science - General | 3.0 | 1.0 | 4.0 |
| Science - Other | 1.5 |  | 1.5 |
| Science - Physics | 0.3 |  | 0.3 |
| Social Science | 0.0 | 6.0 | 6.0 |
| Special Ed - Cross Categorical | 62.6103 .0 |  | 165.6 |
| Special Ed - Early Childhood | 16.3 | 1.0 | 17.3 |
| Special Ed - Emotionally Disturbed (BD/SED) | 28.0 | 8.0 | 36.0 |
| Special Ed - Hearing Impairment | 8.0 | 1.0 | 9.0 |
| Special Ed - LBS I | 73.9 | 17.0 | 90.9 |
| Special Ed - LBS II | 1.0 | 7.0 | 8.0 |
| Special Ed - Other/General | $18.0 \quad 13.0$ |  | 31.0 |
| Special Ed - Specific Learning Disability (LD) | 15.0 | 60.0 | 75.0 |
| Special Ed - Speech \& Lang. Teacher | 40.5 |  | 40.5 |
| Special Ed - Visual Impairment | 3.0 |  | 3.0 |
| Title I-Remedial Reading | 9.5 |  | 9.5 |
| Voc Tech - Agriculture | 1.5 |  | 1.5 |
| Voc Tech - Business, Marketing, Management | $4.0 \quad 3.0$ |  | 7.0 |
| Voc Tech - Family \& Consumer Sciences | 6.1 |  | 6.1 |
| Voc Tech - Health Occupations | 2.5 |  | 2.5 |
| Voc Tech - Industrial Occupations | 6.21 .0 |  | 7.2 |
| Voc Tech - Misc. | $1.0 \quad 3.0$ |  | 4.0 |
| z-Other Subject or Program Area Not Listed | 8.0 |  | 8.0 |
| Total Instructional | 498.4 | 504.0 | 1,002.4 |
| Coordinator | 3.0 |  | 3.0 |
| Librarian/Media Specialist | 15.5 | 31.0 | 46.5 |
| Reading Specialist | 9.5 | 22.0 | 31.5 |
| Supervisor (Program or Staff) | 1.0 |  | 1.0 |
| Technology Specialist | 1.0 |  | 1.0 |
| z- Other Certificated Staff (not listed) | 6.0 |  | 6.0 |
| Total OCS | 36.0 | 53.0 | 89.0 |
| Guidance Counselor | 1.0 | 11.0 | 12. |
| Nurse | 10.8 | 2.0 | 12.8 |
| Psychologist | 27.9 |  | 27.9 |
| Social Worker | 6.0 |  | 6.0 |
| Speech/Lang. Pathologist (non-teaching) | 126.0 |  | 126.0 |
| z- Other Professional Staff (not listed) | 44.7 |  | 44.7 |
| Total SSP | 216.4 | 13.0 | 229.4 |
| TOTAL FTE | 759.8 |  | 1,329.8 |

## Appendix C: Positions with the Most Severe Shortages

| Position | Severity Index | Districts Reporting Shortage | Reporting Adequate Supply | Districts Reporting Overage | Total Ratings | Reporting "N/A" |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\mathbf{N}$ \% | N | $\mathbf{N}$ \% |  |  |
| 1 Special Ed - Speech \& Lang. Teacher | -533 | 338 39\% | 60 7\% | 11 1\% | 863 | 454 |
| 2 Speech/Lang. Pathologist (non-teaching) | -490 | 301 35\% | 58 7\% | 11 1\% | 862 | 492 |
| 3 Special Ed-Cross Categorical | -418 | 320 37\% | 150 17\% | 20 2\% | 862 | 372 |
| 4 Foreign Language - Spanish | -394 | 284 33\% | 112 13\% | 13 2\% | 862 | 453 |
| 5 Bilingual Education | -388 | 249 29\% | 36 4\% | 7 1\% | 862 | 570 |
| 6 Special Ed-LBS I | -385 | 301 35\% | 147 17\% | 22 3\% | 862 | 392 |
| 7 Special Ed-Emotionally Disturbed (BD/SED) | -374 | 270 31\% | 100 12\% | 14 2\% | 862 | 478 |
| 8 Librarian/Media Specialist | -358 | 244 28\% | 105 12\% | 13 2\% | 862 | 500 |
| 9 Special Ed-Specific Learning Disability (LD) | -352 | 274 32\% | 152 18\% | 19 2\% | 862 | 417 |
| 10 Mathematics | -347 | 292 34\% | 197 23\% | 33 4\% | 862 | 340 |
| 11 Science - Physics | -326 | 218 25\% | 54 6\% | 12 1\% | 862 | 578 |
| 12 Special Ed-Bilingual | -313 | 196 23\% | 38 4\% | 5 1\% | 862 | 623 |
| 13 Special Ed - Early Childhood | -312 | 241 28\% | 130 15\% | 19 2\% | 862 | 472 |
| 14 Science - Chemistry | -309 | 222 26\% | 68 8\% | 12 1\% | 862 | 560 |
| 15 Psychologist | -308 | 224 26\% | 104 12\% | 11 1\% | 862 | 523 |
| 16 Special Ed - Other/General | -286 | 227 26\% | 132 15\% | 16 2\% | 862 | 487 |
| 17 Special Ed - LBS II | -284 | 219 25\% | 112 13\% | 16 2\% | 862 | 515 |
| 18 Special Ed-Hearing Impairment | -264 | 180 21\% | 54 6\% | 7 1\% | 862 | 621 |
| 19 Nurse | -258 | 203 24\% | 120 14\% | 14 2\% | 862 | 525 |
| 20 Voc Tech - Industrial Occupations | -246 | 165 19\% | 57 7\% | 9 1\% | 862 | 631 |
| 21 Science - Other | -230 | 209 24\% | 154 18\% | 27 3\% | 862 | 472 |
| 22 Special Ed - Visual Impairment | -224 | 154 18\% | 40 5\% | 6 1\% | 862 | 662 |
| 23 Foreign Language - Other | -210 | 151 18\% | 92 11\% | $51 \%$ | 862 | 614 |
| 24 Music | -210 | 214 25\% | 216 25\% | 39 5\% | 862 | 393 |
| 25 Computer Literacy/Technology | -189 | 163 19\% | 149 17\% | 16 2\% | 862 | 534 |
| 26 Guidance Counselor | -163 | 149 17\% | 142 16\% | 23 3\% | 862 | 548 |
| 27 Voc Tech - Family \& Consumer Sciences | -159 | 127 15\% | 93 11\% | 10 1\% | 862 | 632 |
| 28 Voc Tech - Agriculture | -121 | 97 11\% | 71 8\% | 4 0\% | 862 | 690 |
| 29 English - Reading | -114 | 173 20\% | 226 26\% | 74 9\% | 862 | 389 |
| 30 Social Worker | -106 | 135 16\% | 190 22\% | 43 5\% | 862 | 494 |
| 31 Business Manager | -86 | 81 9\% | 96 11\% | $51 \%$ | 862 | 680 |
| 32 Art | -80 | 104 12\% | 203 24\% | 35 4\% | 862 | 520 |
| 33 Gifted Education | -78 | 78 9\% | 102 12\% | 12 1\% | 862 | 670 |
| 34 Voc Tech - Health Occupations | -76 | 63 7\% | 67 8\% | 9 1\% | 862 | 723 |
| 35 Voc Tech - Business, Marketing, Management | -67 | 69 8\% | 125 15\% | 13 2\% | 862 | 655 |
| 36 Principal - High School | -50 | 74 9\% | 143 17\% | 24 3\% | 862 | 621 |
| 37 Principal - Jr. High | -25 | 63 7\% | 194 23\% | 36 4\% | 862 | 569 |
| 38 Health Education | -15 | 69 8\% | 186 22\% | 48 6\% | 862 | 559 |
| 39 Principal - Elementary | 2 | 51 6\% | 268 31\% | 48 6\% | 862 | 495 |
| 40 Physical Education | 156 | 77 9\% | 219 25\% | 175 20\% | 862 | 391 |
| 41 English - Language Arts | 163 | 74 9\% | 280 32\% | 185 21\% | 862 | 323 |
| 42 Social Science | 330 | 25 3\% | 157 18\% | 237 27\% | 862 | 443 |
| 43 Elementary - Standard Elementary Instructor | 579 | 12 1\% | 174 20\% | 394 46\% | 862 | 282 |

[^0]
## Appendix D: Projected Need for Educators [2009-2012]

| Non-Instructional Staff | Average New Hires | Needed Through 2012 | $\begin{array}{c\|} \hline \% \text {-of } \\ 2008 \mathrm{FT} \\ \text { Staff } \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: |
| Administrative* |  |  |  |
| District Supt./Asst. | 34 | 134 | 11\% |
| Elem. Princ./Asst. | 272 | 1,088 | 35\% |
| Middle/Jr. High Princ./Asst. | 115 | 460 | 41\% |
| H.S. Princ./Asst. | 125 | 501 | 35\% |
| Director/Asst. | 100 | 401 | 40\% |
| Other Administrator | 209 | 836 | 35\% |
| Other Educators |  |  |  |
| Library/Media Specialist | 102 | 389 | 20\% |
| Technology Specialist | 14 | 41 | 16\% |
| Reading Specialist | 34 | 211 | 25\% |
| Staff Supervisor | 7 | 15 | 6\% |
| Program Supervisor | 19 | 78 | 15\% |
| Guidance Counselor | 201 | 636 | 22\% |
| Psychologist | 156 | 516 | 31\% |
| Social Worker | 299 | 1,084 | 35\% |
| Nurse | 64 | 246 | 27\% |
| Speech/Lang. Pathologist | 278 | 902 | 34\% |
|  | Total | 7,540 | 30\% |

Instructional Staff**

| Alternative Education | 56 | 224 | 48\% |
| :---: | :---: | :---: | :---: |
| Art | 203 | 813 | 29\% |
| Bilingual Education | 313 | 1,251 | 42\% |
| Computer Programming/Lit. | 79 | 314 | 28\% |
| Consumer Education | 22 | 88 | 37\% |
| Curriculum Specialist | 37 | 119 | 22\% |
| Driver Education | 17 | 70 | 12\% |
| Early Childhood | 185 | 738 | 26\% |
| English as a Second Language | 103 | 412 | 32\% |
| English Language Arts | 1,146 | 4,586 | 29\% |
| Foreign Lang.- Other | 80 | 321 | 42\% |
| Foreign Lang.- Spanish | 235 | 940 | 41\% |
| Health Education | 46 | 183 | 27\% |
| Mathematics | 719 | 2,877 | 32\% |
| Music | 326 | 1,305 | 33\% |
| Other Subject/Program | 26 | 103 | 311\% |
| Physical Education | 482 | 1,927 | 27\% |
| Science | 631 | 2,524 | 32\% |
| Self-Contained Elementary | 3,336 | 13,346 | 39\% |
| Social Science | 511 | 2,046 | 30\% |
| Special Education | 1,872 | 7,488 | 39\% |
| Title 1 Math/Reading | 135 | 541 | 38\% |
| Vocational/Technical |  |  |  |
| Agriculture | 32 | 130 | 39\% |
| Business, Mkt., Mgt. | 97 | 388 | 34\% |
| Family/Consumer Sciences | 89 | 356 | 31\% |
| Health Occupations | 8 | 33 | 45\% |
| Industrial | 105 | 418 | 31\% |
| Voc/Tech Misc. | 36 | 144 | 51\% |
|  | Total | 43,678 | 35\% |

[^1]
[^0]:    *Severity Index = Sum of the District Ratings for Each Position

[^1]:    *Includes Teachers that changed to administrative positions.
    **Teacher data is not available for 2004.

